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Tarayana Foundation2021Annual Report

Cover Picture: Aum Sithar Dema Using Rice Mill Supplied by the Foundation in Ney, Lhuentse Inside Picture: Ap Ugyen from Jandhom Self-Help Group of Murung in Mongar

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ABOUT TARAYANA FOUNDATION

WHO WE ARE

Tarayana Foundation was founded by Her Majesty Gyalyum Dorji Wangmo Wangchuck and formally launched on 4th May 2003, by His Majesty The King Jigme Khesar Namgyel Wangchuck, the then Crown Prince. Tarayana is a Public Benefit Organization, registered (Registration No. CSOA /PBO-08) with the Civil Society Organization Authority of Bhutan.

Tarayana Foundation is governed by a Board of Directors and advised & supported by an Executive Committee. The Board provides overall guidance at the policy level, while the Executive Committee supports the Secretariat in implementing the activities approved by the Board. The Secretariat plans, coordinates, and rolls out all interventions through a network of programme and field officers.

VISION

A Happy and Prosperous Bhutan

MISSION

Tarayana Foundation believes in maximizing happiness and harmony among all Bhutanese people by providing opportunities for life improvement to the vulnerable communities in Bhutan. By helping these community members learn and integrate new skills, Tarayana Foundation promotes self empowerment and the importance of serving each other.

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Service from the Heart

CORE VALUES

Compassion: We will be guided by the spirit of compassion from which the Foundation derives its name.

Dignity: We will act with dignity in our work and seek to respect the dignity of those we serve.

Integrity: We will follow the highest ethical standards.

MESSAGE FROM THE PRESIDENT



We are delighted to present the Tarayana Foundation's progress report for the year 2021. Despite the COVID-19 pandemic and its associated difficulties, the Foundation has endeavored to serve the vulnerable rural communities of the country through its various programmes and initiatives. In the face of lockdowns and travel restrictions that limited our physical visits to the field, the Foundation has ensured the presence of our Field Officers on-site at all times to understand and respond to the needs of the communities. The staff at the head office also facilitated the delivery of essential services to those in need whenever required. Furthermore, the restrictions imposed by the lockdown provided us with opportunities to explore and utilize new and efficient means of communication and coordination.

Some of the highlights of the year have been: Our Housing Improvement Programme winning the Silver Medal at the World Habitat Awards; the Foundation has so far facilitated the construction of more than 2500 houses in the rural communities and provided the recipient families with a sense of stability, security, safety, and belonging. In addition, through our complementary efforts to assist the government's initiative in promoting food self-sufficiency and security in light of the pandemic, we have supported rural communities with natural farming, access to appropriate tools and equipment, and market facilitation. The Foundation has also facilitated access to credit for rural entrepreneurs and promoted agriculture and nature-based enterprises for income and employment opportunities.

To address the growing woes of water insecurity in an integrated manner, the Foundation has ventured into springshed mapping recharge areas of drying spring water sources by combining hydrogeological fieldwork with community consultations. Our Field colleagues were trained in carrying out these important exercises with support from our technical partner at the College of Natural Resources.

With youth unemployment being a concern for the country, the Foundation has continued to take in interns and volunteers to imbue them with appropriate skills to prepare them for the job market.

Rural artisans that Tarayana is working with have continued to produce arts and crafts such as cane, bamboo, cotton, and nettle products to cater to local and national consumers. These artisans have been provided with opportunities for capacity enhancement, supply of appropriate machines to reduce drudgery, product promotion and market linkage facilitation, and technical support for product development and innovation.

The Tarayana Centre for Social Research and Development, a think tank and research arm of the Foundation through its Bhutanese Knowledge for Indigenous Development (B-KIND) project started it's field work on transdisciplinary action-oriented research in the areas of adaptation to climate change, sustainable organic agriculture, holistic food systems, gender transformative change and wellbeing. Our sister concerns; The Folk Heritage Museum, Tarayana Rural Crafts, and Tarayana Micro Finance Pvt. Ltd., have been equally progressive in achieving their respective mandates.

As we come to the end of our second five-year strategic plan, which has successfully guided the implementation of our programmes, we have evaluated and taken stock of our experiences and lessons learned. These will help us refine and strengthen our approach to serving the disadvantaged and vulnerable, taking into consideration the evolving ground realities and needs of our communities as we prepare our third strategic plan. From the assessments made so far, environment and climate change, promotion of rural enterprises, and food and nutrition security are some of the primary focus areas identified for the next plan.

As the nation paves its way through these challenging times, on behalf of the Tarayana family, I would like to take this opportunity to offer our deepest gratitude to His Majesty The King and the Royal Government for their strong leadership and coordinated efforts in ensuring the safety of the people and the country. We also gratefully acknowledge the crucial roles played by all the front-liners: the health workers, Desuups, Royal Bhutan Army, Royal Bhutan Police, Civil Society Organizations, and Private Sectors who continue to be actively involved in fighting the pandemic.

The collective efforts taken to build more resilient communities by empowering the grassroots continue to gain momentum, largely during these trying times, and Tarayana's journey of service continues with more determination and dedication to improving the lives of our rural communities.

We take this opportunity to thank all our partners, supporters, donors, volunteers, and well-wishers, both within Bhutan and from abroad, for your continued support and goodwill towards Tarayana Foundation.

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Her Majesty Gyalyum Dorji Wangmo Wangchuck President and Founder; Chair, Tarayana Board

SOCIAL DEVELOPMENT PROGRAMME

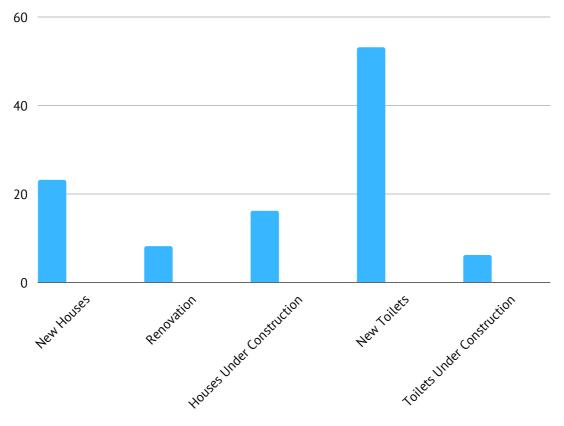
Tarayana Foundation's goals of contributing to a prosperous Bhutan have resulted in the facilitation of services and products/goods in the rural, remote and unreached parts of the country. The Foundation has worked to reduce the vulnerabilities of communities through several innovative social development programmes. These have largely been implemented through Tarayana's field staff and a large number of volunteers, thus reflecting Bhutan's spirit of service and volunteerism.

Social Development Programme is one of the major programmes of Tarayana Foundation focusing on reducing vulnerabilities in critical areas such as housing, food and nutrition security, social inclusion, and green technologies in the remotest corners of Bhutan.

1.Vulnerability Reduction

a) Housing Improvement Programme

The housing improvement programme is Tarayana's flagship programme which aims at reducing vulnerabilities in the rural communities of Bhutan. Since the inception of the Foundation in 2003, new and improved shelters with pour-flush toilets and home repair and renovations were facilitated through this programme in partnership with various organizations both from abroad and within the country.



Details of Houses and Toilets Constructed in 2021



In 2021, 23 new houses were constructed: Regents International School Donation, Bangkok, Thailand (1), Thai Philanthropists (13), Young Presidents Organization (YPO) Chapters: YPO Sea Dragon, YPO Malaysia, YPO ASEAN United, coordinated by Impact Traveller Pte. Ltd through Bhutan Philanthropy Ventures Ltd (6) and Individual Donor (3). Eight houses were renovated with support from Thai Philanthropists. 16 are under construction in Zhemgang, Sarpang, Samtse and Lhuentse, supported by Thai Philanthropists, Young Presidents Organization, Regents International School Donation and Individual Donors.



Aum Dema and Her Family In Front of Their New House at Bjoka, Zhemgang

A House Under Construction

53 new and improved pour-flush toilets were constructed: Regents International School Donation, Bangkok, Thailand (1), Thai Philanthropists (2), and Embassy of the Federal Republic of Germany (50). Communities in Lhuentse, Samtse and Zhemgang benefitted with access to improved hygiene and sanitation. A total of six toilets are currently under construction in Samtse and Zhemgang.



Interior of a Pour-Flush Toilet

Ap Leki Dendup and Aum Sangay Pemo In Front of Their Newly Constructed Pour-Flush Toilet at Bjoka, Zhemgang



Testimonial

With financial support from the Regent's International School, two households from Pangzhing Gonma village under Tading Gewog in Samtse received housing improvement support. 57-year-old Dal Bahadur Ghalley is one of the two recipients, who received the support after Tarayana's Field Officer conducted door-to-door assessment in Tading. Dal Bahadur Rai and his wife Sun Maya Ghalley are farmers with three sons and a daughter. The sons are manual labourers and their daughter is currently studying.

Sun Maya shared that it was challenging for the couple to build a proper house because they barely had enough funds to meet their bare necessities and raise their children. Before the housing improvement programme, the family lived in a hut with no proper roofing and safety measures in place. Moreover, the sanitation facilities were not good, thus leading to poor health and hygiene.

Now that the family own a new house with enough rooms for the family members, they are content and express their heartfelt gratitude to the donors and the Foundation for taking such an initiative. They now have a pour-flush toilet near the house, proving to be a game-changer for the family. The couple shared that they can now focus on their agricultural activities without worrying about providing a proper home for their children.

Through the housing improvement programme of the Foundation, more than 2500 houses were built, changing lives of many individuals and families. Many now have proper shelter which protects them from natural disasters, and human-wildlife conflicts have decreased exponentially. Many have returned to their villages from the urban areas and started leading happier lives engaged in agricultural activities. This programme has also brought in a lot of improvement in the sanitation facilities enhancing the health of the community members.

Reported with consent from the concerned person(s)

This programme contributes towards fulfilling many targets under SDGs, specifically SDG 1. and targets 1.4: By 2030, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of property, inheritance... It also contributes towards KPI 6.4: Poorest households without proper dwelling under NKRA 3. The support to WASH facilities contributes immensely towards KPI 6.2: Poorest households without proper sanitation (pour-flush toilet) under NKRA 3 and targets 6.2: By 2030, achieve access to adequate and equitable sanitation and hygiene for all and end open defecation... and 6.b: Support and strengthen the participation of local communities in improving water and sanitation management under SDG 6.

Five days basic course on Gudeul (Traditional Korean Heating System) Installation was conducted for Tarayana's Field Officers from 16th to 19th November 2021 at the Tarayana Centre, facilitated by Dr. Kim, Gudeul Expert. Participants also visited Khuruthang and Nobgang in Punakha on 15th November 2021, for a study tour of the Gudeul Model. The training was aimed at enhancing skills of the Field Officers and to add value to the Housing Programme of the Foundation.





Tarayana Foundation received the Silver Award of the World Habitat Awards out of almost 250 entries in 2021. It was awarded for the Foundation's Integrated Community Development Model for Poverty Reduction which consists of social and economic development programmes. World Habitat Awards is the world's leading housing awards organized by World Habitat in partnership with UN-Habitat.

Till date, Tarayana has facilitated in building around 2500 homes and 1000 pour-flush toilets. More than 50,000 people have received skills development training and 200 selfhelp groups were formed for income generation.

b) Annual Pilgrimage Programme

The Annual Pilgrimage Programme was initiated in 2008 to commemorate the Coronation of His Majesty The Druk Gyalpo Jigme Khesar Namgyel Wangchuck. Every year a group of senior citizens from the rural communities are provided an opportunity to undertake the pilgrimage programme accompanied by the Foundation's staff to take care of their logistical needs. 100 senior citizens have undertaken the Annual Pilgrimage Programme till now. The programme could not be organized in 2020 and 2021 due to the COVID-19 pandemic.



Testimonial

75 years old Angay Namgay Om was one of the four pilgrims selected from Thasa in Dagana in 2019 for Tarayana's Annual Pilgrimage Programme. A total of eight senior citizens were selected from Dagana and Sarpang. Angay Namgay shared her experience of visiting Bodhgaya and Varanasi in India for the first time in her life. She said that it would not have been possible had the Foundation not selected her and her friends for the pilgrimage.

She and her friends were quite hesitant in the beginning to travel to an unknown place without any of their family members accompanying them. Her perception changed when two coordinators from the Foundation gave her and the other pilgrims utmost love and care.

Ap Tandin (69 years old), another pilgrim from Dagana, said, "We didn't have to do anything except for eating, sleeping and visiting the holy sites. Starting from a toothbrush, all essentials were made available to us. It was a really nice experience and we didn't even feel like coming back from Bodhgaya." He also mentioned that he wrote the names of all the holy sites and new places he visited in India and shared it with his children and neighbours after returning to his village. Thorough medical check-ups were conducted for all the pilgrims before heading for India. The eight pilgrims also visited Lhakhangs in Thimphu seeking guidance from the Triple Gem for their safe and successful travel.

Yet another experience was when Angay Namgay got to travel in the airplane for the first time. She said that she felt like she was travelling in the 'Ja Kaap Gi Phou' (in the belly of a white bird), and she and her friends reached their destination before they could finish a cup of tea. She expressed her heartfelt gratitude to the donors and the Foundation for making the pilgrimage possible for her and her friends. She wishes to travel again if she gets an opportunity.

Reported with consent from the concerned person(s)

c) Food and Nutrition Security

Food and nutrition security is an essential component of the holistic rural development model Tarayana promotes. Since the inception of the Foundation, the Field Officers have been providing necessary support, guidance, and facilitation in promoting backyard gardens for every household in the respective sites. This initiative complements the tremendous effort made by the Department of Agriculture under the Ministry of Agriculture and Forests to make the villages food self-sufficient. Supports are provided in form of inputs, capacity building, and market facilitation. COVID-19 provided opportunities for farmers to utilize their barren lands for the cultivation of crops, vegetables and fruits due to the demand in the market.





Development of Training Modules with Officials from Ministry of Health at Paro

1. The project "Strengthening Community Based Structure to Address Under Five Nutrition" with fund support from the Asian Development Bank through Health Promotion Division (HPD), Ministry of Health (MoH) is being implemented in 19 Gewogs under eight Dzongkhags of Dagana, Mongar, Pema Gatshel, Samdrup Jongkhar, Trashigang, Trashi Yangtse, Trongsa and Zhemgang. The main objective of the project is to address nutrition for children under five years through active engagement of existing community-based structures and local organizations.

In 2021, the training modules for nutrition in under-five children was developed with support from the Ministry of Health and the Jigme Dorji Wangchuck National Referral Hospital. The modules covers (i) Understanding Basic Nutrition, (ii) Breastfeeding, (iii) Complementary Feeding, (iv) WASH, (v) Care During Pregnancy and Lactation, (vi) Dietary Diversity, and (vii) Preconception. The pilot testing of the modules will be carried out in selected sites.

2. The project "Collaboration regarding promotion of homestead nutrition garden and expansion of lead farmers model in the program sites " funded by Commercial Agriculture and Resilient Livelihoods Enhancement Programme (CARLEP)- International Fund for Agricultural Development (IFAD) through Agriculture Research and Development Centre (ARDC) based in Wengkhar, Mongar under Ministry of Agriculture and Forests, is being implemented in the targeted sites of Pema Gatshel, Trashigang, Mongar and Lhuentse. The main objective of this project is to improve rural livelihood through provision of quality and timely delivery of extension services. The achievements of the project in 2021 are:

- Community consultation conducted in all sites of Pema Gatshel, Trashigang, Mongar and Lhuentse.
- Vegetable seeds were supplied to community members in the targeted communities.
- 10 kms of electric fencing installed in Darna, Trashigang, and one km in Tangmachhu, five kms in Somzhing, one km in Duanga and, one km in Rotpa under Lhuentse.
- A greenhouse solar dryer has been installed in Ney, Nimzhong and Somzhing villages under Lhuentse.
- Agricultural practices such as mulching has been introduced to the community members of Mekuri and Bangyul under Pema Gatshel.



Chili Harvest at Mekuri, Pema Gatshel



Greenhouse Installation at Yangbari, Mongar



Laying of Pipelines at Merak, Trashigang

Chili Nursery Raising at Lingabi, Lhuentse

3. Tarayana Foundation with support from the World Food Programme (WFP) Bhutan is implementing a project "Nutrition and Health Advocacy to Help Rural and Vulnerable Population Groups Eat & Stay Healthy During the COVID-19 Pandemic & Beyond" in Samtse, Lhuentse, Zhemgang, and Trongsa Dzongkhags. The project aims to promote health and nutrition as a defense mechanism/preventive measure to strengthen immunity at a community level. Moreover, knowledge gained will be translated into behaviour/practices to sustainably influence demand for healthier diets.

The highlights of 2021 are:

- Desk review has been carried out to document the experiences and lessons learned. The review report is based on the available and accessible documents (references and footnotes) from 2011 to 2021 and the report extracted is the most relevant information for the purpose of the project.
- Community mobilization was conducted individually in-line with the COVID-19 protocols. Information on the project's objectives, goals, and activities was disseminated along with assessment of food & nutrition security at the household & community level.



Clockwise from Top: Assessment and Individual Community Consultation in Bardo (Zhemgang), Pangzor (Trongsa), Sentabe (Tsirang) and Tsirangtoe (Tsirang)

Tarayana's Field Officers and a youth group from Lhuentse underwent training on the food processing, preservation and storage methods, facilitated by Aum Kesang Choden, Proprietor of Chuniding Food, from 18th October to 31st October 2021, at Chuniding Resort in Babesa, Thimphu.

The training was organized mainly to address the issue of excess production, limited access to market and spoilage of vegetables & other agricultural produces due to lack of knowledge, skills and equipment in the rural areas. The learnings from this training are being imparted to the rural community members of their respective field sites.



Hands-On Training on Food Processing at Chuniding Food in Thimphu

This programme contributes to targets 2.1: By 2030, end hunger and ensure access by all people, in particular the poor and people in vulnerable situations, including infants, to safe, nutritious and sufficient food all year round, 2.2: By 2030, end all forms of malnutrition, including achieving, by 2025, the internationally agreed targets on stunting and wasting in children under 5 years of age, and address the nutritional needs of adolescent girls, pregnant and lactating women and older persons, 2.3: By 2030, double the agricultural productivity and incomes of small-scale food producers, in particular women... and 2.4: By 2030, ensure sustainable food production systems and implement resilient agricultural practices that increase productivity and production, that help maintain ecosystems, that strengthen capacity for adaptation to climate change, extreme weather, drought, flooding and other disasters and that progressively improve land and soil quality, under SDG 2. Nationally, it contributes towards KPI 8.1: Agriculture land under cultivation, KPI 8.3: Food sufficiency, KPI 8.4: Food insufficiency in the country, KPI 8.5: Stunting (height for age) and KPI 8.6: Prevalence of anemia in adolescent girls (10-19 years) under NKRA 8.

2. Scholarships and Learning Opportunities



Tarayana Foundation is committed to investing in the future of Bhutan. Scholarships and learning programmes that are currently being undertaken will continue and be expanded to include vocational and technical skills that will contribute to a more self-reliant Bhutan.

a) Scholarships

Tarayana Foundation in collaboration with national and international universities facilitates scholarship programmes for students, especially girls to pursue higher education. In 2021, 57 (10M & 47F) students are pursuing higher studies in six different colleges and schools- Asian University for Women in Bangladesh, Lovely Professional University & Marathwada Institute of Technology in India, Regent's International School Bangkok & Christian University in Thailand, and Norbuling Rigter College in Bhutan. A total of 23 (4M & 19F) students graduated in 2021.

b) Professional Development Programme

27 (14F & 13M) youths interned with the Foundation in 2021; 12 were recruited through the Youth Engagement and Livelihood Programme (YELP) of the Ministry of Labour and Human Resources. The interns were attached with different divisions (business plan development, food processing and microfinance) based on their interest and background of studies.



Interns Conducting Surveys for Business Plan Development at Mewangang in Zhemgang



Testimonial

"I am Tandin Wangdi, a graduate (2021) of Norbuling Rigter College (NRC) and a recipient of the Tarayana scholarship at NRC. I am from Punakha and I was raised by a single mother. Though I have experienced financial issues since my childhood days, the problem grew more prominent when I was unable to get a government scholarship to pursue my undergraduate studies.

I could not burden my mother with additional financial pressure and decided to discontinue my studies after grade 12. My mother strictly denied for I was an only child and she was willing to take on the debt to finance my higher studies. In midst of continuing and discontinuing my studies, the news of the scholarship to NRC from the Tarayana Foundation came as a blessing to me and my mother. A few other students and I could pursue higher studies with minimal amounts that our family could afford. Under the scholarship, I got to study, and also I got the opportunity to explore and learn while constantly upgrading my skills and knowledge. I saw myself grow into the person that I always aspired to be and this was possible due to the opportunity granted to me by Tarayana Foundation.

Three years of studying at NRC made me realize the importance of being home (Bhutan). At NRC, I had the opportunity to learn, explore, and experience life while keeping me deeply rooted in the values of 'Tha Damtse and Ley Judrey'. While at NRC, I was given audience by motivational speakers on various topics which broadened my knowledge about how I perceive life. The lecturers there gave me constant attention and moral support which further made me grow as a person.

Academically, I was an average performing student while in school. After receiving the scholarship, I did not want to let the opportunity to go into vain which was granted to me with much thoughts and expectations. So with dedication and determination, I was able to secure first position in multiple academic years for my undergraduate programme of three years. I even served as one of the Councilors (Resident Councilor), which helped me in absorbing skills and knowledge related to leadership and management. I was also the proud recipient of President's Award for excelling in sports, leadership, and culture. Right after my graduation, I got an opportunity to teach at Motithang Higher Secondary School on consolidated contract through Thimphu Thromde Education.

Currently, I am training at Royal Institute of Management as a trainee for Post Graduate Diploma in Financial Management. I am equipping myself with all the required skills and knowledge while networking with future civil servants who are equally motivated and passionate as me, or even more.

I am excited and very motivated to serve the Tsa Wa Sum to my best capabilities as all the new prospects are opening up in front of me as a young civil servant. We are currently at a time where there are very high expectations of our civil servants under the repeated commands of His Majesty. I am even more determined and dedicated with my selection into the civil service cadre during such times. I am confident that I will succeed in serving the King, Country and People with integrity and loyalty, for I was brought up right by my mother who happens to be a very patriotic woman.

I want to extend my heartfelt gratitude to Her Majesty Gyalyum Dorji Wangmo Wangchuck, and the Tarayana Family for granting me a life-changing experience."

Reported with consent from the concerned person(s)

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c) School Clubs

Tarayana School Clubs started in 2004 to promote the spirit of volunteerism in youths. Currently, there are 124 school clubs with 5260 members across Bhutan.

In 2021, 12 Clubs, were selected to implement the project "Ensuring mindful approaches to healthy lifestyle and well being of youth," supported by Astrazeneca Young Health Programme (YHP). The activities conducted under this project were awareness campaigns on non-communicable diseases (NCDs) within schools and nearby communities. Survey and consultation activities were carried out by clubs, and short videos on NCDs were developed and customized to suit the target groups.

The 12 selected clubs from 10 Dzongkhags were Yadi Central School, Jigme Sherubling Central School, Dewathang Primary School, Sherubtse College, Peljorling Higher Secondary School, Langthel Lower Secondary School, Metakha Primary School, Dechheling Lower Secondary School, Gesarling Central School, Khoma Lower Secondary School, Gyalpozhing College of Information Technology (GCIT), and College of Natural Resources (CNR).



Surveys and Awareness Campaigns on NCDs Conducted by the School Clubs of College of Natural Resources (Punakha) in Schools and Nearby Communities

This programme contributes towards KPI 7.1: Graduates from in-country TEIs employed within one year of graduation, under NKRA 7, KPI 10.3: Gender parity index in tertiary education and KPI 10.4: Female unemployment under NKRA 10. It also contributes towards targets 4.1: Free primary and secondary education, 4.3: Equal access to affordable technical, vocational and higher education and 4.5: By 2030, eliminate gender disparities in education and ensure equal access to all levels of education... under SDG 4.

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3. Energy and Environment



Tarayana works with some of the most disadvantaged communities in the country with high poverty incidences. These communities have very limited adaptive capacity and coping mechanisms to climate-induced risks. Most of the communities are also located in high climate variability zones which further increases their risk of climate hazards. Due to climate change, the livelihood options of the communities are challenged with water scarcity, increased pests and diseases, decreased crop yield, human-wildlife conflict further aggravating the food insecurity issues, waste management, and so on. Through diverse interventions, the Foundation builds and enhances the capacities of the communities to cope with the impacts and risks of climate change.

a) The International Climate Initiative (IKI) -Living Landscape: Securing High Conservation Values (HCVs) in the South-Western Bhutan is an eight-year project implemented by WWF Bhutan and Tarayana Foundation in partnership with Royal Government of Bhutan through the Department of Forests and Park Services (DoFPS) and National Land Commission Secretariat (NLCS). The project covers nine districts of Haa, Paro, Thimphu, Chhukha, Tsirang, Dagana, Sarpang, Samtse and Zhemgang, constituting a total area of 9967.45 km2 (equivalent to 996,745 ha) outside the protected areas and biological corridors.The concept of High Conservation Values (HCVs) is the central approach of this project.

Following activities were conducted in 2021:

- The springshed approach of mapping recharge areas of drying spring water sources was conducted in seven dzongkhags of Haa, Paro, Thimphu, Chhukha, Tsirang, Dagana and Zhemgang. A total of 21 springs and two lakes were mapped in these seven Dzongkhags. The springshed mapping approach is a method of water management that will ensure a sustainable flow of water as an adaptation measure for climate change.
- Assessment of Invasive Plant Species (IPs) identification, management and mapping were conducted in the eight Dzongkhags of Haa, Paro, Thimphu, Chhukha, Tsirang, Dagana, Sarpang and Samtse. The assessment looked at the (i) field botany identification and description of key IPs, (ii) evaluation of people's perceptions on IPs, (iii) mapping the locations and spatial prediction of IPs, and (iv) individual IPs control methods and seasonal calendar.
- The training on IPs was also conducted for the Programme and Field Officers of the Foundation from 3rd to 5th November 2021 at Thimphu. It was aimed at equipping them with knowledge and skills in identifying IPs, managing and spatially mapping the distribution in the Southwestern region of the country.



Springshed Mapping Activities Conducted in Rangtse (Haa) and Mewang (Thimphu)



Training on Invasive Plant Species (IPs) conducted for the Programme and Field Officers of the Foundation in Thimphu

b) "Enabling Sustainable Livelihoods Through Safe Drinking Water and Sanitation" funded by Embassy of the Federal Republic of Germany was implemented in Artogbe Ngangey village under Jarey Gewog in Lhuentse. Through this project, the community members have access to safe drinking water and better sanitation. The capacity of the community members are also enhanced in water source management, health and sanitation. Moreover, their plumbing and masonry skills were also developed with the construction of the required facilities.

Following activities were conducted in 2021:

- A new reservoir tank (3000 liters) was constructed at the water source of the village.
- Renovation of two reservoir tanks completed.
- A total of 50 pour-flush toilets were constructed.
- Laying of three kilometers of water pipeline from water source to village.
- Maintenance of footpaths in between the houses for beautification purposes and kitchen gardens for nutritional purposes was initiated.



Maintenance of Footpath in the Village



Supply of Materials to the Community Members



Construction of Reservoir Tank

Newly Constructed Tap Post

This programme contributes to SDG 7, SDG 9, SDG 11, SDG 13 and SDG 15 specifically target 15.4: By 2030, ensure the conservation of mountain ecosystem, including their biodiversity, in order to enhance their capacity to provide benefits that are essential for sustainable development. It also contributes to AKRA 5: Promote clean renewable energy technologies through climate mechanisms, KPI 5.1: Other forms of alternative renewable energy promoted, AKRA 7: Enhanced climate-smart and disaster-resilient development and KPI 7.3: Area brought under sustainable land management under NKRA 6.

c) The project "Developing Climate Resilient Communities through Appropriate Adaptation and Mitigation Interventions" was successfully implemented by Tarayana Foundation with fund support from Bhutan Trust Fund for Environmental Conservation. The project's main goal is to provide access to climate-resilient appropriate technological interventions for the selected rural communities of Haa, Lhuentse, Mongar, Samtse, Sarpang and Trashigang (additional site).

The activities executed under the project were the construction of water tanks, installation of electric fencing, sintex tanks, water taps and water pipings in almost all the selected sites. Moreover, eight water user groups were formed, five in Samtse and three in Haa. The community members were also provided with training on water catchment management, saving schemes, group management, and operation & maintenance of electric fencing.

As a result, human-wildlife conflicts have drastically decreased in the target areas, increasing food sufficiency and production of crops for income generation. In addition, water wastage and water shortages have been reduced with the installation of water tanks, improving the health and sanitation of the rural communities. A total of 735 households under 23 villages benefitted from this project.



Monitoring Visit in Tajugang, Sarpang

Community Consultation in Lingabi, Lhuentse



Maintenance of Electric Fencing in Resa, Mongar



Water Source Management in Rangtse, Haa

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ECONOMIC DEVELOPMENT PROGRAMME

a) Income Generating Activities

More than 200 SHGs have been formed so far with 3000+ members engaged in income-generating activities such as cane, bamboo, nettle weaving, wood crafts, food processing, vegetable production, cultivating cash crops, beekeeping, dairy farming, traditional paper making, sheep wool weaving and traditional pottery. The self-help groups are formed to encourage cohesiveness among the community members for common income generation and to improve collective marketing of produce and products.





Bamboo Shoot Processing Training at Dali, Zhemgang Bamboo S

Bamboo Self-Help Group of Ngangla, Zhemgang

The Areca Nut Plate Making Unit at Sheriphu village under Singye Gewog in Sarpang was inaugurated on 1st December 2021. The Unit is operated and managed by 16 Self-Help Group members which includes 15 women and one man. The group produces biodegradable and disposable plates and food packaging supplies, and markets these in nearby towns, at quarantine facility centres, and during fairs and festivals. These products are an environment-friendly substitute for plastic crockeries.



Inauguration of Areca-Nut Plate Making Unit in Sheriphu, Sarpang

Areca-Nut Plate Making Self-Help Group of Sheriphu, Sarpang

1. The project "Promoting Integrated Bamboo Based Enterprise Development among SAARC Countries," supported by the SAARC Development Fund, is implemented in Gongdue, Silambi & Saling in Mongar and Ngangla, Goshing, Phangkhar & Bjoka in Zhemgang. The project aims to create sustainable high-value economic opportunities that will directly improve the quality of life for farmers, artisans, micro & small enterprises, designers, traders, and exporters. Research and development of bamboo and its composites as engineering materials for various end-use applications is the project's second objective. The creation of Community Facility Centres (CFCs) at both the Dzongkhags provides an opportunity to develop bamboo-based enterprises. It will provide technical backstopping and facilitation as needed. The achievements of the project in 2021 are:

- Through the project, bamboo nurseries has been raised in the following villages under Zhemgang Dzongkhag; Bjoka, Nagor, Ngangla, Kagtong and Chapdenba. Repair and renovation support was provided by the field officer in these areas and additional land was cleared for more bamboo plantation. These bamboo nurseries are raised for income generation as well as for raw materials sustainability.
- Eight artisans (7M & 1F) from Broksar under Saling Gewog in Mongar were trained on bamboo lifestyle products from 7th to 9th February, 2021. They learned to make bamboo products such as shopping bag, laptop bag, purses of various shapes & sizes as well as covers for ceremonial bells.
- Construction of multipurpose/training hall along with toilets has been completed at Kalapang CFC in Mongar.
- Due to the COVID-19 restrictions, fairs and festivals were not organized to market the bamboo products. However, during the Tarayana Foundation Day celebrations on May 4, 2021, bamboo products from the project sites were exhibited and marketed in line with the pandemic protocols. Bamboo products from Zhemgang generated an income of Nu. 147,400 during the Foundation Day celebrations. Bamboo products from Mongar generated an income of Nu. 174,320 during the Foundation Day while products worth Nu. 75, 250 were marketed to the Cottage & Small industries market in Thimphu.
- In the Bhutan SEAL Award 2021, six bamboo artisans from Zhemgang received the Seal of Quality award for their products. Apart from the certificate, each artisan received a cash prize of Nu. 20,000. The SEAL certificate is valid for a period of four years. Organized every two years by the Ministry of Economic Affairs, the Bhutan Seal Programme aims to establish a quality benchmark for Bhutanese handicraft products and bring it into mainstream economic activity apart from encouraging the artisans and producers to be more innovative and creative while preserving the age-old traditional craft skills and knowledge. The products selected for the award are;
- 1. Offering Basket made by Mr. Minjur from Mewangang.
- 2. Gift Basket made by Mr. Minjur from Mewangang.
- 3. Bamboo Dustbin made by Mr. Sangay Wangdi from Mewangang.
- 4. Egg Basket made by Mr. Drakpa from Mewangang.
- 5. Rong made by Mr. Rinchen from Ngangla.
- 6. Bamboo Side Basket made by Mr. Sonam Dorji from Ngangla.
- The Project Manager and M&E undertook a monitoring visit to the Kalapang CFC in Mongar from 28th to 30th June, 2021 to assess the construction progress and provide backstopping where needed.

- 96 (24M & 72F) community members in Mongar (Nagor, Bagla, Brokser and Yangbari) were trained in bamboo shoot processing and packaging. 68 (50F & 18M) farmers from Zhemgang (Remadu and Dali) were trained in bamboo shoot processing and packaging and food safety.
- During the Thimphu Tshechu holidays from 16th to 18th September, the Foundation organized a
 marketing event for the bamboo products from Zhemgang and Mongar. The event was widely
 promoted on social media with the brand name "TSHAR" and banners were printed with the logo
 and project details. The event saw a huge turnout of customers and products worth Nu. 349, 915
 were sold over four days. Market linkage was also created with home décor business in Thimphu.
 Price tags with the brand name and logo for the products were also printed and utilized for
 marketing and promotion purposes.
- For Kalapang CFC in Mongar, a vacuum pressure impregnation plant, a bamboo laser engraving machine, a bamboo cross cutting machines, a bamboo external knot removal machine, a chain splitter, an internal knot removal machine, a bamboo thin slicer and a bamboo seasoning machine have been procured. For the Bjoka CFC in Zhemgang, a bamboo laser engraving machine, a bamboo cross cutting machine, a bamboo external knot removal machine and a bamboo thin slicer have been procured. These machines have been supplied to the CFCs and will be installed for use of the artisans in each Dzongkhag.





Bamboo Furniture Making Training in Lamtang, Zhemgang

Product Diversification and Quality Assessment in Pongchula, Zhemgang



Bamboo Construction Training in Pongchula, Zhemgang



Construction of Kalapang CFC in Mongar

- 155 (104M & 51F) farmers were trained on bamboo post harvest methods in Zhemgang. With this activity, a total of 318 farmers from Zhemgang and Mongar have been trained thereby achieving the target.
- Prototype development was carried out for the bamboo artisans in Zhemgang; 41 (36M & 5F) in lifestyle products, 75 (61M & 14F) in bamboo furniture making, 63 (33M & 30F) in bamboo construction and 56 (40M & 16F) in bamboo handicrafts. Through this process, the artisans were able to produce seven bamboo furniture prototypes, six bamboo lifestyle prototypes and 14 bamboo handicraft prototypes.
- Through local sales, the bamboo group in Pam, Mongar was able to earn Nu. 20, 250 and the Bagla bamboo group was able to earn Nu. 17, 550.
- 13 business plans for Zhemgang artisan/groups and 15 business plans for Mongar bamboo artisans/groups have been completed. As the total number of business plans produced is 28, the target of 25 business plans has been achieved.
- Tarayana facilitated loan applications for artisans from Mongar and Zhemgang with the CSI bank. A total of 10 artisans (5 from each Dzongkhag) are processing loans from the CSI bank for bamboo related activities and businesses.



Testimonial

Jigme Dorji, 24-year-old youth from Bjoka Trong in Zhemgang, is a member of the Bjoka Self-Help Group. He was raised by a single parent, and due to financial issues, he could not continue his studies after the 10th grade. Since the village was famous for the bamboo arts and crafts, Jigme shared that he was aware of it since he was around 9 years old. He used to help his parents during winter and summer vacations in some simple bamboo works like removing bamboo skin which would fetch him small sums. The people of his village only knew the olden designs like weaving bangchungs then.

After the implementation of the SDF Project, he feels blessed that the lives of many in his village have improved in every aspect. He said that they received numerous trainings on bamboo product diversification, and quality improvement. His group also got the opportunity to market their products to potential buyers during events and festivals. Their sales have boosted due to Tarayana's Field Officers' support in promoting, coordinating and facilitating the marketing opportunities. There is an exponential increase in their annual incomes and the members are now able to provide better for their families. Jigme thanks SDF and the Foundation for implementing such a project in his village, which has brought in a lot of positive changes.

Reported with consent from the concerned person(s)

2. The project "Economic Support Fund," funded by USAID is being implemented by Tarayana Foundation in partnership with the Bhutan Foundation in Dechen Pelri under Sarpang and Ngawang Dramtoe under Samtse. The main focus of this project is to develop sustainable and self-sufficient communities. The achievements of the project in 2021 are:

- A total of 249 households (200 hhs in Tading, Samtse and 49 hhs in Dechen Pelri, Sarpang) have benefitted from the project.
- 250 syntax water tanks (500 Litres) have been distributed to 249 households for access to clean drinking water and home gardening.
- Training on: composting for improving soil fertility, integrated pest management & post-harvest management, water management, pickle making, home gardening and preparation of soil conditioner and organic fertilizer have been conducted in the targeted sites.
- 2,490 decimals of land (10 decimal per household) has been covered with organic mulching to improve soil moisture, conserve water, and suppress weeds, thereby improving crop yield.





Heap Composting Training at Ngawang Dramtoe, Samtse

Laying of Water Pipes at Ngawang Dramtoe, Samtse



Community Members Watering Their Kitchen Garden at Dechen Pelri, Sarpang



Inauguration of Reservoir Tank at Dechen Pelri, Sarpang

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3. The Project "Improvement of Livelihood (Phase 2)," funded by Sunline Foundation based in Singapore, focuses on the improvement of the nutritional intake of the communities and enhance income generation opportunities through utilization of machineries provided. The selected sites under this project are Merak and Sakteng under Trashigang and Tading under Samtse. The achievements of this project in 2021 are:

- Distribution of machines for income generation and food diversification to the selected sites of Trashigang and Samtse.
- Training on financial literacy to the community members.
- Establishment of by-laws for the communities of the two Dzongkhags.

4. "Promotion of livelihood development activities through ginger and oyster mushroom farming in Zhemgang, Pema Gatshel, and Lhuentse" funded by Coordination Office for Development Cooperation, Austrian Embassy in Thimphu, was implemented in Lingabi village under Lhuentse, Mekuri under Pema Gatshel, and Yumdang, Rebati, Bjoka and Buddashi villages under Zhemgang. It was implemented with technical support from Agricultural Research and Development Centre (ARDC) at Wengkhar in Mongar, National Mushroom Center in Thimphu, and district agriculture extension officers. The main goal of the project is to enhance rural livelihood and food self-sufficiency through income generation from the sale of ginger and oyster mushroom. The achievements of the project in 2021 are:

- 33 farmers were trained in ginger cultivation and harvesting, and eight farmers in oyster mushroom cultivation and harvesting.
- Trainings on financial literacy and business plan development were provided to 32 farmers of Lhuentse, Zhemgang and Pema Gatshel.
- Four community members of Zhemgang earned income between Nu. 46,000 to Nu. 52,000 from the first harvest of ginger.
- Two self-help groups were formed for mushroom cultivation in Lhuentse.
- Two mushroom sheds were constructed and mushroom spawns were supplied to the community members of Lhuentse.
- By-laws were established for the ginger and mushroom self-help groups.

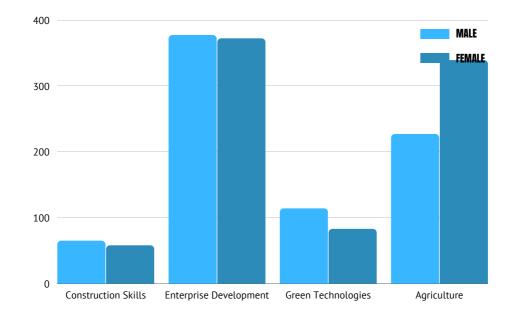


Farmers Harvesting Oyster Mushroom in Lingabi, Lhuentse

Ginger Cultivation Training in Yumdang, Zhemgang

b) Skills Training

The Foundation provides various training to enhance the capacity and skills of community members in collaboration with different sectors and organizations. A total of 1635 (852F and 783M) community members were trained in the following categories: construction skills, enterprise development, green technologies and agriculture.





Integrated Pest Management Training in Ngawang Dramtoe, Samtse

Field Layout Training in Mekuri and Bangyul, Pema Gatshel



Product Diversification Training in Mamung, Zhemgang

Mushroom Cultivation Training in Bayling, Trashi Yangtse

c) Market Facilitation

The Foundation facilitates marketing of products produced by various Self-Help Groups and individuals through events, festivals and also through the different outlets of the Tarayana Rural Crafts. A total of Nu. 5.3m worth of products were sold in the year 2021. The Dzongkhag-wise details are as follows:

Sl. No.	Dzongkhag	Income Generated (in Nu.)	Produce
1.	Zhemgang	2,026,463	Cane, Bamboo and Vegetables
2.	Mongar	255,100	Cane and Bamboo
3.	Lhuentse	195,000	Vegetables
4.	Наа	40,000	Honey and Vegetables
5.	Samtse	377,650	Vegetables
6.	Pema Gatshel	182,085	Cotton and Vegetables
7.	Wangdue Phodrang	487,000	Vegetables and Crops
8.	Punakha	50,500	Vegetables
9.	Trongsa	75,000	Nettle and Vegetables
10.	Tsirang	825,000	Vegetables
11.	Sarpang	772,500	Vegetables
12.	Dagana	60,000	Vegetables
	Total	5,346,296	



Customers Buying Cane and Bamboo Products During the Thimphu Tshechu Sale

d) Access to Credit

The Tarayana Microfinance credit are provided with support services through the Tarayana's Field Officers. The support includes processing of the loans, sourcing inputs, trainings, linking to existing government services and eventually marketing.

Tarayana Foundation's Field Officers facilitates in creating awareness and connecting the rural communities to the relevant financial institutions such as KUEN-Phen Crowdfunding spearheaded by Royal Monetary Authority, Cottage and Small Industries (CSI) Bank etc., in seeking micro-credit. The micro-credits facilitated are mainly for agricultural activities and micro & small enterprises with an aim to improve the livelihood aspects of the rural communities.

In 2021, five agricultural loans, five machinery loans, 27 small business loans, four dairy farming loans, eight ginger farming loans, and eight power-tiller loans were sanctioned to 59 women across six Dzongkhags by Tarayana Microfinance through the Field Officers.



Ginger Production through Agricultural Loan at Damzhagsa (Thunwa), Samtse

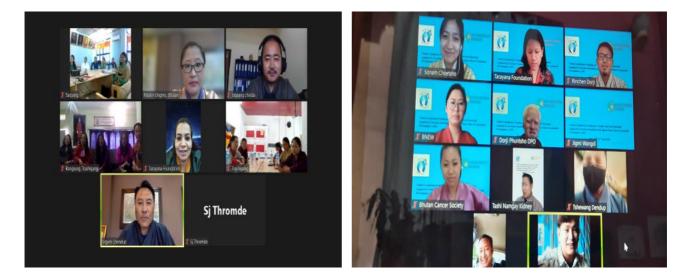
Field Officer Helping the Clients with Loan Application at Lomtshokha, Wangdue Phodrang

This programme contributes to targets 8.3: Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation... and 8.6: By 2030, substantially reduce the proportion of youth not in employment, education or training under SDG 8. It also contributes to AKRA 2: Income generating opportunities created for vulnerable groups, KPI 2.1: New financial products/services for the vulnerable group, KPI 2.2: HHs receiving targeted income generation support, AKRA 4: Food security and agriculture productivity enhanced for vulnerable groups and KPI 4.2: Poor households benefitting from provision of farm machineries (rice huller, paddy thresher, etc) under NKRA 3. KPI 11.2: Youth unemployment rate, AKRA 1: Jobs created, KPI 1.1: Jobs created in CSI sector, AKRA 3: Entrepreneurship and business development enhanced and KPI 3.1: Young people trained in entrepreneurship development programmes under NKRA 11.

AWARENESS AND ADVOCACY

1.Under the "Secondary Towns Urban Development Project (STUDP)," Gender Action Plan (GAP) is being implemented in Sarpang Dzongkhag, Samdrup Jongkhar Thromde and Trashigang Dzongkhag. It is funded by Asian Development Bank through Ministry of Work and Human Settlements. The achievements of the project in 2021 are:

- Orientation for the Women's Groups of the targeted sites was conducted.
- The project's indicators were integrated in the Gender Equality Monitoring system web portal, NCWC. Two trainings were organized for the GAP Implementation team members to learn the usage of the system.
- Developed Information, Education and Communication materials based on the four broad themes of WASH practices, waste reduction and segregation, human trafficking, and HIV/AIDS.
- A total of 10 concepts have been developed for the audio visuals and radio spots three for human trafficking, two for HIV/AIDS, three for water conservation and two for waste management.
- A total of three women groups formed in targeted sites of Sarpang Dzongkhag, Samdrup Jongkhar Thromde and Trashigang Dzongkhag.



Virtual Meeting: GAP Team with Stakeholders

Sensitization Workshop on SDGs for the Civil Society Organizations

2.Tarayana Foundation took the initiative to work on the "People's Scorecard" for the Sustainable Development Goals, with support from Action for Sustainable Development (A4D).

- In 2021, Tarayana Foundation organized a virtual sensitization workshop on Sustainable Development Goals for the Civil Society Organizations in Bhutan, with support from the Gross National Happiness Commission.
- The final report of the People's Scorecard was submitted to A4D.

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FOLK HERITAGE MUSEUM

The museum provides a glimpse of the traditional Bhutanese lifestyle, in addition to the artifacts from the rural household objects; it also displays an impressive collection of typical household objects, tools and equipment. The museum organizes regular demonstrations of rural traditions, skills, habits, customs and hosting educational programmes for children.

Highlights of the year 2021 are:

a) Lolay Celebration

The celebration of Lolay on Nyilo (Winter Solstice) is an annual event at the museum. It is an age-old tradition practiced in the Western Dzongkhags of Wangdue Phodrang, Punakha, Haa and Paro. Folk Heritage Museum has taken initiatives to revive this fading tradition and to create awareness among children about the importance of Lolay and Nyilo. Due to the COVID-19 pandemic, this event could not be conducted physically like in the previous years. Nevertheless, a special video was prepared by the children to express the Lolay wishes of good health, happiness and peace to Their Majesties The King, The Gyaltsuen, The Gyalseys, the entire Royal Family, His Holiness The Je Khenpo, the Central Monastic Body, the Government and to all the people of Bhutan.

b) COVID-19 Initiative

The sixth blood donation camp was organized at Shechen Orgyen Chodzong Nunnery, Sissina, Thimphu, to commemorate the 66th Birth Anniversary of Her Majesty Gyalyum Dorji Wangmo Wangchuck. It was organized in collaboration with the Ministry of Health, T Bank Ltd and the SAARC Development Fund (SDF) Secretariat. More than 220 donors participated during the event.



Sixth Blood Donation Camp at Shechen Orgyen Chodzong Nunnery, Sissina, Thimphu

c) Nettle Weaving Training

A total of 13 women (11 youths and two adults) participated in the nettle weaving training conducted at Jangbi village in Trongsa. It was conducted under the project "Nettle Weaving Educational Youth Program" with fund support from the Tribal Trust Fund. The project was initiated to revive the nettle weaving tradition among the Monpa youths.



Nettle Weaving Training for Youths at Jangbi, Trongsa

d) Storytelling Programme

Folk Heritage Museum initiated an educational programme of storytelling in 2021. It aims at reviving the age-old tradition of storytelling by the elders to the children. This art of storytelling seeks to educate the children on the moral values and lessons from the stories narrated. Four renowned senior storytellers from Thimphu, Paro and Punakha were selected for the programme. A total of 10 stories were produced in 2021 under this programme.



Storytelling Programme at Folk Heritage Museum in Thimphu

TARAYANA CENTRE FOR SOCIAL RESEARCH AND DEVELOPMENT

The B-KIND (Bhutanese Knowledge for Indigenous Development) project is implemented at the research arm and think tank of the Tarayana Foundation, the Tarayana Centre for Social Research and Development (TCSRD). B-KIND is funded by International Development Research Centre (IDRC), Government of Canada. The project sites are Punakha, Wangdue Phodrang and Gasa, and the objectives are:

- Generate knowledge through scientific and citizen-research about locally appropriate organic agricultural-food systems, tradeoffs and gender transformative practices that enhance adaption to climate change, resilient livelihoods and wellbeing.
- Implement in pilot sites action-oriented research on the use of best organic farming practices and holistic food systems that enhance the livelihoods of rural communities while strengthening local adaptation capacities, exchange networks and gender equitable benefits.
- Strengthen the trans-disciplinary expertise, scientific capacities, leadership and equitable opportunities of researchers, PhD students, research institutions, and science-policy networks to contribute to national goals on climate change, food security, gender equality and gross national happiness.
- Inform evidence-based policy processes in Bhutan related to national plans for resilient organic farming, climate change agenda, gross national happiness, gender equality, and food and nutrition security and to enhance leadership and expertise on multidisciplinary research in the country.



Launch of the B-KIND Project and Office Inauguration in Thimphu

The highlights of the B-KIND project in 2021 are:

- B-KIND project was launched by Her Majesty Gyalyum Dorji Wangmo Wangchuck on 17th August 2021, at Thimphu, Bhutan.
- The team annotated the bibliography framework (BKIND framework, 2021).
- Literature reviews were carried out for climate change, agriculture, natural resource management, food systems, gender equality, and wellbeing.
- Focus group discussion and key informant interview guides were developed.
- Formal B-KIND introductory meetings in two dzongkhags with the dzongkhag administration, local government and the community members were carried out.
- The BKIND team organized a workshop on research for Tarayana's programme and field officers.



Community Consultation and Introductory Meeting at Zizi, Wangdue Phodrang



Workshop for Programme and Field Officers in Thimphu

TARAYANA RURAL CRAFTS TRANSITIONING TO BHUTAN ASSOCIATION OF RURAL ARTISANS

Tarayana Rural Crafts is the production and marketing arm of the Foundation which works closely with thousands of artisans and hundreds of SHGs across the country in improving and marketing products from rural villages. Each product is painstakingly handmade by the artisans whose families have been involved in the craft for many generations using locally available natural materials. The artisans are provided with required tools and skills to revive traditional arts and crafts on one hand and help them adapt to new market demands on the other. In 2021, Nu. 1.24m worth of products were marketed through different outlets of Tarayana Rural Crafts.

Tarayana Rural Crafts is being registered as a separate Civil Society Organisation, Bhutan Association of Rural Artisans, under the Royal Patronage of Her Majesty Gyalyum Dorji Wangmo Wangchuck.

Mandates: Improve working conditions of artisans, provide decent livelihoods, employment creation for youth and use of relevant technology to reduce drudgery in the crafts sector.

Vision: A thriving and prosperous crafts sector.

Mission: To promote sustainable ecosystems for decent livelihoods in the crafts sector.

Purpose:

- Improve both the livelihoods and workplace wellbeing of artisans, with special focus on rural artisans.
- Create job opportunities for rural youth that provides decent income.
- Promote the use of suitable green technologies where appropriate to reduce drudgery and increase productivity and professionalism in the craft sector.
- Promote transparency, traceability and accountability along the value chain.

The project "Export Diversification for Economic Growth and Poverty Reduction" funded by European Union and facilitated by the International Trade Centre and Agency for Promotion of Indigenous Crafts, is implemented by Tarayana Rural Crafts in Samtse, Pema Gatshel, Trashigang and Lhuentse. In December 2021, a capsule collection "HINGTHAM" –a collection using local yarn and natural dye developed by members of the Weave Bhutan group was exhibited at the Royal Textile Academy in Thimphu.



Some of the Products Made by the TRC team at Thimphu

FINANCIAL REPORT 2021

**Unaudited Financial Statement Prepared by: Thukten Tshering Finance Officer			Income from Interest Other Income Project Funds Rental Income Donations Advance & Adjustments Recoveries & Remittances	Opening Balances: Core Fund Project Fund Fund Receipts:	RECEIPTS
statement			-		For the SCHEDULE
As a start to the start of the	122,140,533.03		7,365,897.24 6,839,324.60 44,353,195.48 3,300,000.00 3,064,927.59 15,987,640.64 4,466,219.16	22,385,880.60 14,377,447.72	year 1 st January 2021 (Nu.)
ARRAN AND	Closing Balances: Core Fund Project Fund	 Project/Programme Expenses: Operating Expenses General Expenses 		Expenditures:	For the year 1st January 2021 to 31st December 2021EDULE2021 (Nu.)PAYMENTS
Approved by:		4 3 12			SCHEDULE
	14,952,978.50 16,944,445.52 122,140,533.03	42,765,712.90 11,146,295.84 14,620,581.43	16,300,907.59 5,409,611.25		2021 (Nu.)

TARAYANA FOUNDATION

Sl. No.	Particulars	2021 (Nu.)
1	Asian Development Bank (MoH)	923,270.00
2	Asian Development Bank (Ernst & Young LLP, India)	176,189.90
3	Austrian Development Agency	800,000.00
4	USAID (Bhutan Foundation)	3,852,517.81
5	International Development Research Centre (IDRC)	14,522,344.64
6	Charities Aid Foundation (CAF)	725,037.30
7	Living Landscape (IKI Project)	1,311,428.65
8	Asian Farmers' Association for Sustainable Rural Development, Philippines	626,143.21
9	Asian Development Bank (MoWHS)	1,083,765.00
10	SAARC Development Fund (SDF)	14,544,550.50
11	Action for Sustainable Development (A4SD)	221,315.90
12	GEF Small Grants (SGP)	1,701,742.08
13	Sunline Foundation	888,482.43
13	World Food Programme, Bhutan	2,976,408.00
		44,353,195.4

Schedules forming part of the Receipts and Payments from 01.01.2021 to 31.12.2021

Schedule 2: Project/Program Expenses

Sl. No.	Particulars	2021 (Nu.)
1	Austrian Development Agency	804,421.00
2	Young Presidents' Organization	637,376.00
3	USAID (Bhutan Foundation)	3,987,418.28
4	Bhutan Trust Fund for Environmental Conservation	1,202,060.04
5	Charities Aid Foundation (CAF)	402,135.00
6	SAARC Development Fund (SDF)	13,980,356.91
7	Asian Development Bank (MoH)	610,941.00
8	Asian Development Bank (Ernst & Young LLP, India)	176,189.90
9	International Development Research Centre (IDRC)	5,532,484.29
10	Sunline Foundation	1,242,679.00
11	Singye Dzong (Late Mr. Richard C Blum)	1,155,000.00
12	Love Peace Harmony Foundation	398,639.28
13	Thai Housing	2,370,590.00
14	Food Ladder	95,724.00
15	Living Landscape (IKI Project)	7,954,456.50
16	Asian Development Bank (MoWHS)	862,840.70
17	GEF Small Grants (SGP)	19,700.00
18	Asian Farmers' Association for Sustainable Rural Development, Philippines	25,090.00
19	Embassy of the Federal Republic of Germany, India	1,041,694.00
20	Action for Sustainable Development (A4SD)	198,883.00
21	World Food Programme, Bhutan	67,034.00

42,765,712.90

SI. No.	Particulars	2021 (Nu.)
1	Administration Overhead	436,281.00
2	Tarayana Center Expenses	224,180.00
3	Pool Vehicle	237,784.40
4	Travel & Meeting Expenses	346,609.24
5	Semso	50,000.00
6	Bank Charges	3,434.12
7	Utilities	59,607.27
8	Misc. Expenses	10,933.46
9	Fees and collections	145,925.75
10	Guest Hospitality	63,643.00
11	Staff Cost	9,567,897.60

11,146,295.84

SI. No.	Particulars	2021 (Nu.)
1	Annual Events	326,115.00
2	Tarayana Club	43,520.00
3	Documentation (Audio/Visuals)	300,714.20
4	Livelihood Support & Housing Improvement	2,815,708.10
5	Investment (TMF Equity Contribution)	11,134,524.13
		14.620.581.43

YEAR IN REVIEW

January 2

A group of children prepared a special video to express their sincere wishes and prayers of Lolay during Nyilo (Winter Solstice) for the good health, peace and happiness of His Majesty the Druk Gyalpo, Her Majesty The Gyaltsuen and the entire Royal Family, His Holiness The Je Khenpo and the Central Monastic Body, the Government, the Front-liners and to the entire nation.

January 23

Ms. Sonam Pem, Director of Programmes, was promoted to the post of Executive Director, and Ms. Roseleen Gurung, Chief Programme Officer, was promoted to the post of Director of Programmes.

February 17

A total of 13 people (including 11 Monpa youths) underwent a week-long training on the traditional art of nettle back-strap weaving at Jangbi village under Langthil Gewog in Trongsa with fund support from the Tribal Trust Foundation.

March 11

Her Majesty Gyalyum Dorji Wangmo Wangchuck, Founder and President, chaired the 32nd Board Meeting at the Tarayana Conference Hall. The meeting was attended by Her Royal Highness Ashi Sonam Dechan Wangchuck, Hon'ble Board Member, along with other Board and Executive Committee Members. Progress on different programmes of Tarayana Foundation, Folk Heritage Museum, Tarayana Rural Crafts and Tarayana Microfinance were presented and guidance on way forward sought.

March 17

Under the project "Climate Change Adaptation and Mitigation Initiatives" implemented by Tarayana Foundation with fund support from Bhutan Trust Fund for Environmental Conservation, 43 community members (14F & 29M) of Sertena village under Haa, participated in the training on group management, water source management, resource mapping and formation of by-laws. The participants also cleared their water source area and identified alien & native plant species which are useful for water generation.

April 14

Mekuri Vegetable Group at Pema Gatshel harvested 20kgs of green chillies and 10kgs of beans which was marketed to Nganglam vegetable shopkeepers.

May 4

An in-house celebration of the 18th Foundation Day was held at Tarayana Centre in presence of Her Majesty Gyalyum Dorji Wangmo Wangchuck, Founder and President, Her Royal Highness Ashi Sonam Dechan Wangchuck, Hon'ble Board Member, along with other Board and Executive Committee Members.

May 18

MTI Consulting was retained to develop the third five-year strategic plan for Tarayana Foundation. The major focus of the new strategic plan is climate change initiatives, food & nutrition security and activities including skilling and entrepreneurship.

June 1

Tarayana Foundation along with the other members of LEAD Alliance 2021 Bhutan team, implemented a community project in Bhutan from 1st June to 9th July 2021. The team raised awareness on environmental issues through mass tree plantation and social media platforms, and established a mini-recreational park.

June 2

To commemorate the Social Forestry Day coinciding with the Coronation Anniversary of His Majesty The Fourth Druk Gyalpo Jigme Singye Wangchuck, the community members of Bjoka Trong in Zhemgang coordinated by our Field Officer carried out the plantation of 200 yula and 50 cane saplings. In addition, 27 yula saplings were provided to Bjoka Primary School for plantation. The community members of Bangyul village in Pema Gatshel planted bamboo saplings alongside the new farm road of the village. 26 tree saplings were planted around the ECCD Centre of Ngawang Dramtoe in Samtse, with the help of five NFE learners, a NFE instructor, an ECCD facilitator and two youth volunteers coordinated by Tarayana Field Officer. 10 species of bamboo were planted at the Kalapang Community Facility Centre in Mongar. Community members along with the Silambi Gewog Administration officials planted 500 trees near the Nagor water source in Mongar.

June 7

Her Majesty Gyalyum Dorji Wangmo Wangchuck, Hon'ble President and Founder of Tarayana Foundation, was granted a generous donation of Nu. 2 million by Dasho Ugen Dorji, the Lhaki Companies' Hon'ble Chairman. Her Majesty thanked Dasho for his generous contribution at a time when the private sector is severely impacted by the pandemic. Her Majesty commended Dasho's commitment and constant support for social causes that motivates organizations like Tarayana Foundation to strive to do more in serving the vulnerable rural communities in the country.

June 10

Coinciding with the 66th Birth Anniversary of Her Majesty Gyalyum Dorji Wangmo Wangchuck, Hon'ble Founder and President, the Folk Heritage Museum organized a blood donation camp at Shechen Orgyen Chodzong Nunnery, Sissina, Thimphu in partnership with the Ministry of Health, T Bank Ltd, and the SAARC Development Fund (SDF) Secretariat.

June 10

The Board of Directors, the Board Chair and Advisory Committee Members for the Bhutan Association of Rural Artisans (BARA) was formed at the Tarayana Centre, in the presence of Her Majesty Gyalyum Dorji Wangmo Wangchuck, and Her Royal Highness Ashi Sonam Dechan Wangchuck. Ashi Sonam Choden Dorji was unanimously elected as the Chair of the Board of Directors of the Bhutan Association of Rural Artisans.

June 11

Tarayana Foundation launched its new corporate video produced in collaboration with Yeewong Bhutan.

June 19

Tarayana Foundation in collaboration with the Bhutan Foundation and funded by USAID, inaugurated a new drinking water supply project for 91 households in Dechen Pelri under Sarpang Dzongkhag.

June 24

A team from Tarayana Foundation conducted the springshed approach of mapping recharge areas of drying spring water sources in nine districts of South-Western Bhutan. Together with Mr. Jambay, an expert from the College of Natural Resources and implementing partner, WWF-Bhutan, with fund support from the German Federal Ministry for Environment, Nature Conservation and Nuclear Safety (BMU) under IKI Project, the activity started from Metekha, Chhukha. Through this project, approach to water management will ensure a sustainable flow of water as an adaptation measure for climate change.

June 26

In the Bhutan SEAL Award 2021, six bamboo artisans from Zhemgang received the Seal of Quality Award for their products. Apart from the certificate which is valid for a period of four years, each artisan received a cash prize of Nu. 20,000. The six artisans from Zhemgang were the recipients of a SAARC Development Fund supported project "Promoting Integrated Bamboo Based Enterprise Development Among SAARC Countries" that seeks to promote bamboo-based enterprises for income generation and employment opportunities.

June 28

Three-day mid-year review of the Foundation was held from 28th June to 30th June, 2021. Tarayana's Field Officers joined the meeting virtually with the Secretariat team at the Tarayana Conference Hall to discuss the overall progress of the activities implemented from January to June, 2021. The staff also presented the individual work plans for the next six months. Other related issues, challenges and opportunities were discussed and way forward sought for smooth functioning of the activities.

July 5

A zoom call was held with the coordinators of twelve selected Tarayana Clubs to review the proposals submitted by each club and to further understand the project requirements, focused on Non-Communicable Diseases (NCDs).

July 15

Mr. Chencho Wangdi and Ms. Dorji Zangmo interned with the Foundation to complete their MBA dissertations on "Reality check of livelihood vulnerabilities in rural and urban communities of Bhutan" and "Empowering women through micro-credit services in Bhutan." respectively. They are currently pursing MBA in Rural Management at the Indian Institute of Health Management Research.

July 22

Under the Project, "Living Landscapes: Securing High Conservation Values (HCVs) in the Southwestern Bhutan," an eight-year project implemented by WWF Bhutan and Tarayana Foundation in partnership with the Royal Government of Bhutan through the Department of Forests and Park Services and National Land Commission Secretariat, the study on key Invasive Plant Species (IPs) was carried out in selected study sites of Chhukha, Haa, Paro, Thimphu, Dagana and Tsirang.

July 30

The virtual awareness session on LGBTIQ community was provided to all the staff of Tarayana by QUEER Voices of Bhutan team. The Field Officers also joined the session along with the Secretariat staff and the Foundation's sister concerns of Folk Heritage Museum, Tarayana Rural Crafts, LING-ZHI Foods and Tarayana Centre for Social Research and Development. The Foundation aspires to disseminate the important session to our rural community members in the course of implementing our projects.

July 30

The Gender Action Plan (GAP) implementation team of the Secondary Towns Urban Development Project (STUDP) under the Tarayana Foundation, conducted orientation programmes for the community mobilizers of the three sites of Samdrup Jongkhar, Sarpang and Trashigang.

August 2

The book donations received from the Kuensel Corporation Limited was successfully distributed by our Field Officer to the students of Zhemgang Lower Secondary School and Goshing Tashijong Chedhay Dratshang under Zhemgang.

August 6

The project "Developing Climate Resilient Communities through Appropriate Adaptation and Mitigation Interventions" was successfully implemented by Tarayana Foundation with fund support from Bhutan Trust Fund for Environmental Conservation. A total of 735 households under 23 villages benefitted from the project.

August 17

Tarayana Centre for Social Research and Development launched Bhutanese Knowledge for Indigenous Development (B-KIND) Project. The B-KIND Project focuses on adaptation of climate change, sustainable organic agriculture, holistic food systems, indigenous knowledge and gender transformative change.

August 21

Through the fund support of AstraZeneca Young Health Programme (YHP), 22 Tarayana club members of College of Natural Resources in Punakha, conducted an advocacy on non-communicable diseases (NCDs) for the students and faculty of Dechentsemo Central School. Likewise, club members of Gyalpozhing College of Information Technology carried out a survey on non-communicable diseases (NCDs) at Kalapang village in Mongar.

August 29

From 29th to 31st August 2021, an awareness on kitchen garden and preparation for winter crops was conducted for Rotpa, Nimzhong and Lingabi communities in Lhuentse. Furthermore, Lhuentse Field Officer facilitated the planning of orchard development for pear and passion fruits along with the community members of the three villages. The activity was conducted under the project "Collaboration regarding promotion of homestead nutrition garden and expansion of lead farmers model in the program areas," implemented by Tarayana Foundation in four districts of Lhuentse, Mongar, Trashigang and Pema Gatshel, with fund support from International Fund for Agricultural Development (CARLEP-IFAD) through Agriculture Research and Development Centre (ARDC) based in Wengkhar, Mongar.

September 1

Under the project "Promoting Integrated Bamboo Based Enterprise Development Among SAARC Countries" with fund support from SAARC Development Fund, a total of 44 participants (39F & 5M) attended the bamboo shoot processing training conducted at Nagor in Mongar.

September 5

Under the project "Economic Support Fund" in partnership with the Bhutan Foundation and with fund support from USAID, 241 (141F & 100M) community members of Ngawang Dramtoe and Namgyal Taba villages under Tading Gewog in Samtse received training on Heap Composting and Integrated Pest Management from 5th to 13th September 2021.

September 8

Through the project "Promoting Integrated Bamboo Based Development Among SAARC Countries" with fund support from SAARC Development Fund, a total of 21 (16F & 5M) community members of Yangbari and 12 (5M & 7F) community members of Bagla under Gongdue Gewog in Mongar underwent the bamboo shoot processing training. Similar training was conducted for 12 (7M & 5F) community members of Remadu village under Bjoka Gewog in Zhemgang.

September 16

Tarayana Foundation organized 'Thimphu Tshechu Sale 2021' from 16th to 19th September 2021, to showcase TSHAR cane and bamboo handicraft and lifestyle products, produced by the rural artisans of Mongar and Zhemgang Dzongkhag, and products from the sister concerns of Tarayana Rural Crafts , Folk Heritage Museum and Ling-Zhi Foods.

September 21

Bamboo shoot processing training was conducted at Broksar, Tsenzabi and Masangdaza villages under Saling Gewog in Mongar, and Dali village under Bjoka Gewog in Zhemgang, with fund support from SAARC Development Fund. 15 (10M & 5F) community members from Broksar, 22 (5M & 17F) from Tsenzabi, 27 (4M & 23F) from Masangdaza and 38 (18F&20M) community members from Dali village participated during the training.

September 30

Tarayana Foundation and Global Inner Peace signed a Memorandum of Understanding (MoU) at Tarayana Centre, for cooperation and collaboration in supporting various capacity building training and enhancing the livelihood of the rural communities of Bhutan. The Foundation also received donations of materials and equipment from the Global Inner Peace for the food processing unit.

October 8

Under the project " Promoting Integrated Bamboo Based Enterprise Development Among SAARC Countries" supported by SAARC Development Fund, prototype development for bamboo construction, furniture and lifestyle products were conducted at Panabi, Pongchula and Mamung villages under Phangkhar Gewog, and Lamthang, Budashi and Lichibi villages under Goshing Gewog in Zhemgang. It was facilitated by our Field Officers along with Mr. Sangay Dorji from Mewangang in Zhemgang, who is a Bamboo Furniture Expert and one of the community members who received training of trainers (ToT) at Kudal, India in 2019 supported by SAARC Development Fund.

October 18

Tarayana's Field Officers underwent training on the food processing, preservation and storage process, facilitated by Aum Kesang Choden, Proprietor of Chuniding Food from 18th to 31st October 2021 at Chuniding Resort in Babesa, Thimphu. The training was organized mainly to address the issue of excess production, limited access to market and spoilage of vegetables & other agricultural produces due to the lack of knowledge, skills and equipment in the rural areas.

November 3

Three days training on Invasive Plant Species (IPs) Identification, Management and Mapping was conducted at Tarayana Conference Hall in Thimphu from 3rd to 5th November, 2021. The training was aimed at equipping the Programme and Field Officers with knowledge and skills in identifying Invasive Alien Plants, managing them, and spatially mapping the distribution in the Southwestern region of the country.

November 5

A week-long training on "Reviving Dying Water Sources and Springshed Management" was conducted from 5th to 13th November, 2021 at Tarayana Conference Hall in Thimphu. The training was intended to build the capacity of the Tarayana's Programme and Field Officers who will carry forward the ICIMOD's approach, the six-step protocol for reviving springs in the Hindu Kush Himalaya (HKH). A day-long visit was conducted at Lholing sites in Paro which was piloted by the Watershed Management Division in 2018.

November 15

Tarayana's Field Officers successfully completed five days basic course on Gudeul (Traditional Korean Heating System) Installation from 15th to 19th November 2021 at the Tarayana Centre, facilitated by Dr. Kim, Gudeul Expert. This training was aimed at enhancing skills of the Field Officers and to aid the Housing Programme of the Foundation.

November 22

Sensitization session on Sustainable Development Goals (SDGs) and National Key Result Areas (NKRAs) was conducted by Mr. Phurba from the Gross National Happiness Commission, for the Foundation's Field and Programme Officers at the Tarayana Conference Hall.

December 6

B-KIND project's dissemination and training workshop for Tarayana's Programme and Field Officers was held at Tarayana Conference Hall.

December 1

The Areca-Nut Plate Making Unit at Sheriphu village under Singye Gewog in Sarpang was inaugurated on 1st December 2021 by Dasho Lobzang Dorji, Sarpang Dzongda.

December 14

The annual review of the Foundation was conducted from 14th to 16th December 2021. The Field and Programme Officers of the Foundation updated the progress for the past six months and discussions for the smooth functioning of the planned activities in all the project sites were carried out.

BOARD MEMBERS

- 1. Her Majesty Gyalyum Dorji Wangmo Wangchuck
- 2. HE Dzongsar Khyentse Norbu Rinpoche, Honorary Member
- 3. HRH Ashi Sonam Dechan Wangchuck, President, Bhutan National Legal Institute and Royal Institute of Law
- 4. HRH Dasho Jigyel Ugyen Wangchuck, President, Bhutan Olympic Committee
- 5. Dasho Karma Ura, President, Centre for Bhutan & GNH Studies
- 6. Dasho Yanki T. Wangchuk, Former Secretary, Ministry of Finance
- 7. Dasho Thinley W. Dorji, President, Tarayana Dragons Club & CEO, Bhutan Tourism Corporation Limited
- 8. Aum Sangay Zam, Proprietor, Rinchen Enterprise
- 9. Aum Chime P. Wangdi, Member Secretary

EXECUTIVE COMMITTEE MEMBERS

- 1. Mr. Tshewang Tandin, President, Royal Thimphu College
- 2. Aum Chhimmy Pem, Director, Cultural Division, BIMSTEC
- 3. Mr. Chhimi Dorji, Director, Tarayana Centre for Social Research & Development
- 4. Ms. Chimi Zangmo, CEO, Hotel Dorji Elements & Executive Director, Voluntary Artists Studio (VAST Bhutan)
- 5. Mr. Karma T. Wangchuk, Architect, United Consultants
- 6.Mr. Kunzang Thinley, Former Principal, Royal Academy for Performing Arts
- 7.Mr. Neten Dorjee, Executive Producer/Archive Manager, BBS
- 8. Ms. Rinzi Pem, Assistant Director, Social Window, SDF
- 9. Mr. Sonam Lhundrup, General Counsel, Company Secretary, DHI
- 10. Mr. Thinley Namgyel, Former Chief Environment Officer, National Environment Commission
- 11. Mr. Kalden Sonam Dorji, Proprietor, Terton Travel Bhutan & Founding Member, Tarayana Dragons Club
- 12. Mr. Tshering Tashi, Proprietor, Jojos Adventure & Founding Member, Tarayana Dragons Club
- 13. Mr. Sonam Tshering Dorji, Chief, Trade Negotiation Division, Department of Trade, MoEA
- 14. Mr. Tashi Penjor, Director, Department of Human Settlement, Ministry of Works & Human Settlement
- 15. Mr. Chencho Nidup, Proprietor, Druk Events

SECRETARIAT, ADMINISTRATION AND FINANCE

- 1. Aum Chime P. Wangdi, Secretary General
- 2. Sonam Pem, Executive Director
- 3. Thukten Tshering, Finance Officer
- 4. Tashi Pem, Accounts Officer
- 5. Pema Lhendrup, Administrative Officer
- 6. Dechen Dorji, Asst. Administrative Officer

PROGRAMME DIVISION

- 1. Roseleen Gurung, Director of Programmes
- 2. Karma Uden, Programme Officer
- 3. Wangmo, Programme Officer
- 4. Palden Ongmo, Programme Officer
- 5. Tshering Yuden, Programme Officer

DOCUMENTATION, MONITORING AND EVALUATION

- 1. Karma Tshering Deki, Monitoring & Evaluation Officer
- 2. Tashi Dolma, Communication & Documentation Officer

TARAYANA CENTRE FOR SOCIAL RESEARCH & DEVELOPMENT (TCSRD)

- 1. Chhimi Dorji, Director
- 2. Dr. Ritu Verma, Principal Researcher, B-KIND
- 3. Dr. Tshering Yangden, Senior Researcher, B-KIND
- 4. Tshering Phuntsho, Research Associate, B-KIND
- 5. Monika Sharma, Research Associate, B-KIND
- 6. Deki Yangzom, Senior Research Intern, B-KIND
- 7. Sonam Pelden, Senior Research Intern, B-KIND
- 8. Nado, Administrative Officer, B-KIND

FIELD OFFICERS

- 1.Namgay (Tsirang, Dagana, Sarpang)
- 2. Sonam Jamtsho (Lhuentse, Trashigang, Trashi Yangtse)
- 3. Passang Tobgay (Thimphu, Paro, Chhukha)
- 4. Thinley Bidha (Samtse)
- 5. Jigme Wangchuk (Wangdue Phodrang, Punakha)
- 6. Ugyen Tshomo (Pema Gatshel)
- 7. Tashi Tshering Doya (Haa)
- 8. Sonam Gyeltshen (Mongar)
- 9. Som Bdr. Rai (Trongsa)
- 10. Dorji Tshegay (Zhemgang)
- 11. Leki Wangchuk (Mongar)
- 12. Namgay Tshering Doya (Samtse)

SUPPORT STAFF

- 1. R.B Ghalley, Office Assistant
- 2. Tobgay, Gardener
- 3. Tsheten, Night Guard
- 4. Ganga Maya Gurung, Cleaner

TARAYANA RURAL CRAFTS TEAM

Dorji Zangmo, Finance/Marketing Officer
 Sonam Dema, Production Officer
 Ugyen Phuntsho Selden, Asst. Programme Officer
 Thinley Dorji, Asst. Programme Officer
 Pema Yangzom, Embroidery Expert/Needle Felting
 Pema Wangchuk, Traditional Paper Expert
 Dhan Maya Pulami, Salesperson
 Sangay Wangzom, Tailor
 Samten Pemo, Tailor

FOLK HERITAGE MUSEUM

- 1. Tshering Yangchen, Museum Manager
- 2. Pema Yangzom, Finance Officer
- 3. Gado Tshering, Asst. Event Officer
- 4. Kezang Penjor, Asst. Event Officer
- 5. Lotay, Museum Lam
- 6. Sangay Chezom, Salesperson
- 7. Kuenzang Dorji, Caretaker

DONORS & INSTITUTIONAL PARTNERS IN 2021



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SUPPORT A HOME

Tarayana facilitates the improvement of housing in rural communities through skills development in masonry and carpentry for community members, with a focus on gender balance.

Through this initiative, the rural communities are able to construct their own durable and comfortable houses, earn an income from their newly acquired skills, and enjoy a more dignified quality of life. **CONSTRUCTION MATERIALS: \$1,875**

SKILLED LABOUR: \$600

TRANSPORTATION: \$1,000

TIMBER SAWING FUEL: \$125

TOILET: \$625

FACILITATION (TRAVEL): \$775



AVERAGE COST FOR A HOUSE: \$ 5,000

HELP AN UNDERPRIVILEDGED FAMILY



His Majesty The King awarded the National Order of Merit (Gold), during the 109th National Day celebrations in Trongsa in recognition of Tarayana Foundation's contributions in the upliftment of the poorest and vulnerable communities of Bhutan

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