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<td>36</td>
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</tbody>
</table>
ABOUT TARAYANA FOUNDATION

Tarayana Foundation was founded by Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck and formally launched on May 4th 2003, by His Majesty King Jigme Khesar Namgyel Wangchuck, the then Crown Prince. We are a Public Benefit Organization, registered with the Civil Society Organization Authority of Bhutan.

Tarayana Foundation is supported & advised by a Board of Directors & an Executive Committee. The Board provides overall guidance at the policy level, while the Executive Committee supports the Secretariat in implementing the activities approved by the Board. The Secretariat plans, coordinates, and rolls out all interventions through a network of programme and field officers.

VISION
A Happy and Prosperous Bhutan

MISSION
Tarayana Foundation believes in maximizing happiness and harmony among all Bhutanese people by providing opportunities for life improvement to the vulnerable communities in Bhutan. By helping these community members learn and integrate new skills, Tarayana Foundation promotes self-empowerment and the importance of serving each other.

MOTTO
Service from the heart

CORE VALUES
Compassion: We will be guided by the spirit of compassion from which the Foundation derives its name, in our service to the most vulnerable people and in working with each other

Dignity: We will act with dignity in our work and seek to respect the dignity of those we serve

Integrity: We will follow the highest ethical standards
The past year gave us many reasons for our hearts to overflow in gratitude. We welcomed and rejoiced in the birth of our most precious Gyalsey His Royal Highness Jigme Namgyel Wangchuck on the 5th of February and joined the nation in all the Tendrel Celebrations. I am extremely happy that the Tarayana Meritorious Service Award was instituted to mark the birth of our precious “Son of the Nation” and three of our senior Field Officers received the award to recognize their passionate service over the past decade. We celebrated the 400th anniversary of Zhabrung Rinpoche’s arrival and also celebrated Guru Rinpoche’s birth year.

His Majesty the King most graciously awarded Tarayana Foundation the National Order of Merit (First Class) during the National Day celebration in Trongsa for the holistic rural development initiatives in the service of rural communities. Our efforts also earned us the prestigious Pope Francis Charity and Leadership Award on 25th October, 2016. These recognitions both humble and give us greater responsibilities in serving the underserved. In order to bring synergies to the work we do, Tarayana continues to promote partnerships and collaboration between and among local communities, local government, civil societies and relevant networks both in the region and outside to craft out the best sustainable growth and development opportunities for our local communities.

I am happy to note that our experiences of partnering with various Government agencies have yielded excellent results on the ground where the communities were directly benefited as intended. We are happy that the complementarities of our effort were able to bring about quicker results in serving our rural communities. At the end of the day it is obvious that all our different programmes are drawn up with the aim of improving the lives and living conditions of our people by putting them on a trajectory of sustainable development that will keep them engaged, prosperous and happy.

ECCD centers were mainstreamed and handed over to the Government and most of the services of the 39 facilitators were regularized. I am happy to note that the Ministry of Education is investing in our future citizens by supporting the early learning programmes.

In addition to all the regular programmes like Surgical Camps, Capacity development, Tarayana Rural Crafts, Folk Heritage Museum and Tarayana School Clubs, Tarayana Centre for Social Research and Development has started various social research initiatives.

We could not have done all this without the goodwill and support of all our volunteers, community members, community leaders, local governments, various developmental sectors of the Government and donors. I thank each and every one of you for your continued support.

*Tashi Delek*

Her Majesty The Queen Mother, Gyalyum Dorji Wangmo Wangchuck
Founder and President
SOCIAL DEVELOPMENT PROGRAMME

Tarayana Foundation introduced its social development programme to help reduce vulnerabilities in rural Bhutan. The programme spans across rural housing, medical care, social inclusion, education and green technologies. Initially, the programme aimed at enhancing rural lives by providing housing for vulnerable families, support for the elderly, young children, and those with the special needs.

1) VULNERABILITY REDUCTION

Aum Pema from Sheripong, Monggar before her old house

Aum Pema from Sheripong, Monggar before her new house

A) HOUSING IMPROVEMENT PROGRAMME

The Housing Improvement Programme supports vulnerable communities with access to improved shelter in rural areas of Bhutan through home repair, renovation, replacement and new housing.
• In 2016, through the Rural Economy Advancement Programme funded by the Government of India and executed by the Gross National Happiness Commission, a total of 181 houses were constructed and 48 houses were renovated in the targeted Dzongkhags of Haa, Tsirang, Lhuntse, Monggar, Samtse, Pemagatshel, Wangduephodrang, Sarpang, Trongsa, Gasa and Zhemgang.

• 390 toilets were constructed to improve sanitation and hygiene.

• A total of 113 houses, 70 in Tading, Samtse Dzongkhag, 21 in Phumzur, Trongsa Dzongkhag, and 22 in Lamthang, Zhemgang Dzongkhag has been build with core fund resources as we did not have any project support. A total fund of approximately Nu. 8,840,000 have been spent from the Tarayana Core fund that includes donations received and funds raised by the Honorable President and the Board Members. The total number of houses committed in Tading Gewog is 203 of which only 70 has been completed so far and 10 are under construction.

B) SURGICAL CAMP
The Surgical Camps are organized in collaboration with the Ministry of Health to address specific health issues and undertake corrective surgeries.

<table>
<thead>
<tr>
<th>S.I. No</th>
<th>Medical Team</th>
<th>Total no of patients screened</th>
<th>Total no of Patients treated</th>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>Duang- Keow Foundation, Thailand</td>
<td>141</td>
<td>49</td>
</tr>
<tr>
<td>2.</td>
<td>Surgicorp International, USA</td>
<td>1507</td>
<td>688</td>
</tr>
<tr>
<td>3.</td>
<td>Smile Asia, Singapore</td>
<td>540</td>
<td>185</td>
</tr>
<tr>
<td>4.</td>
<td>Eye Camp (KEPCO &amp; Better World)</td>
<td>773</td>
<td>55</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>2,961</strong></td>
<td><strong>977</strong></td>
</tr>
</tbody>
</table>

Cataract Surgery Camp

*Cataract Surgery Camp in Punakha*
A cataract surgery camp was conducted in Punakha hospital from 29th of August till 4th of September 2016 with funding support from Better World and Korea Electric Power Corporation. 773 patients were screened out of which 55 patients underwent surgery to correct cataract and Pterygium. Patients were also given treatments for Lid diseases of Naso-Lacrimal System, Corneal diseases, Refractive error and Presbiopia.

Restorative Surgical Camps

Surgicorp internation, USA at Paro

Her Majesty the Gyalyum visiting a child patient in Paro, Smile Asia

Surgicorp International, USA conducted their 10th restorative surgical camp for the correction of cleft lips, cleft palates, burn patients and people mauled by wild animals was conducted from 23rd April to 3rd May 2016 at Paro Hospital. 63 patients underwent surgery out of the 169 that were screened. 149 senior citizens received injections to relieve arthritis while 100 patients underwent eye-check up and were provided with glasses free of cost.

Smile Asia, Singapore conducted their 4th restorative surgical camp from 20th to 27th October 2016 at Paro hospital and 44 patients underwent surgery out the 116 patients that were screened. A total of 180 patients had registered for the camp.

C) ANNUAL PILGRIMAGE

Eight Senior Citizens for their pilgrimage tour at Bodhgaya

The annual pilgrimage was instituted to commemorate the Coronation of His Majesty the Fifth Druk Gyalpo in 2008 for senior citizens from remote villages, who are not able to undertake the pilgrimage on their own.

The 9th annual pilgrimage to Bodhgaya, Varanasi and other holy sites around Gaya took place from 3rd to 10th December, 2016 with eight senior citizens from Tsirang and Pemagatshel. They were accompanied by two staff from the Foundation. So far 76 senior citizens have made the holy visit to Bodhgaya since the inception of this program in 2008.
D) SOCIAL INCLUSION PROGRAMME

The Social Inclusion Program seeks to facilitate opportunities for differently-abled people to participate actively in all spheres of life. It’s about expanding individuals’ life opportunities through education, training and employment.

The project was completed in December 2016. The main outputs of this project are:

- Trained three staff from Tarayana, Draktsho and Ability Bhutan Society on Social Inclusion in Japan for a period of six months
- Registered people with special needs in seven pilot districts in collaboration with Ability Bhutan Society, Draktsho, Disable Persons Association and Tarayana
- Published a Caregiver’s Guidebook
- Trained two Tarayana Rural Crafts Staff in marketing, production and merchandising

E) COMMUNITY RADIO PROGRAMME

The Community Radio Programme was piloted with support from Ministry of Information and Communication and funding from Swiss Development Cooperation to empower rural communities to share their stories and promote dialogue, debate and change.

The “Edi Community Radio” in Dechen Pelri Village, Sarpang and “Lhop Community Radio” in Dorokha, Samtse were inaugurated by Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck in March 2016. Trainings were provided to the committee members on developing radio scripts and programmes as well as on operation and management of the stations with facilitation by UNESCO, India. READ Bhutan and Bhutan Centre for Media & Democracy (BCMD) are collaborating partners in this project.
Tarayana Foundation
annual report 2016

Tashi Tenzin Doya and Cho Lham Doya
hosting Lhop community radio
2) SCHOLARSHIP AND LEARNING OPPORTUNITIES

A) SCHOLARSHIPS
The Scholarship programme was put in place to enable students from disadvantaged background pursue higher education.

There are currently 50 students on scholarships in seven different universities.
- Out of 50, 38 are on-going students and 12 were enrolled in 2016.
- Ten students graduated from various universities and schools in 2016.

In a way of giving back a group of former scholarship beneficiaries have formed the Tarayana Scholarship Alumni Association. This initiative was led by Mr. Tenzin from Laya who said that there were 21 founding members. The group hopes to volunteer their services when needed as well as work on revenue streams that will allow them to contribute to “pay it forward” so that many others can also benefit from the Scholarship programme.

B) TARAYANA BUZIP PROGRAMME

In a way of giving back a group of former scholarship beneficiaries have formed the Tarayana Scholarship Alumni Association. This initiative was led by Mr. Tenzin from Laya who said that there were 21 founding members. The group hopes to volunteer their services when needed as well as work on revenue streams that will allow them to contribute to “pay it forward” so that many others can also benefit from the Scholarship programme.
The Buzip Programme was initiated to address developmental needs of rural children and enable mothers to take part in economic activities.

In 2016, six new Early Childhood Care and Development centres were established in Nanaric, Tsirangtoe, Phuentenchu, Mekuri, Taraythang and Samdrupling with funding from UNICEF.

By the end of 2016, the Centres were officially handed over to the respective Dzongkhag Education Sector. This arrangement was proposed mainly due to the sustainable aspect in terms of paying the Facilitators. As the donors supporting this programme does not have provisions to support the overhead and management cost it was in the best interest of the Foundation that the Ministry was approached to take on the Facilitators on their pay roll.

In this arrangement, the Foundation can continue to have ownership and association with the centres and can also establish centres wherever necessary.

C) TARAYANA SCHOOL CLUB
The Tarayana School club programme promotes the spirit of volunteerism and giving back to the community amongst the youth.

Nine schools instituted Tarayana School Club in 2016 make the total to 99 active clubs in 20 Dzongkhags with 4430 student members.

Highlights in 2016 were:

- Two students from Ugyen Academy and Regents International School attended Fifth Asia Student Leadership Conference in Singapore in June, 2016.
- The students of Samtse College of Education collected and donated clothes to the disadvantaged residents of Samtse Dzongkhag.
- The Tarayana club members of Yangchenphu Higher Secondary School distributed donated clothes to the economically disadvantaged residents in Ramtokto camp.
- Club members of Jigme Sherubling Central School organized an annual club exhibition with the title “Let’s go Green” on 8th October 2016. Through this exhibition, the student portrayed different ways of treating Mother Earth and thus making it a better place to live in and also exhibited products made out of waste using their creativity with the title “Wealth out of Waste”. 

Tarayana School club, Yangchenphu Higher Secondary School
Clubs members of Jigme Sherubling Central School published a book of poetry “Gyalsey- The Precious Prince” dedicated to His Royal Highness the Gyalsey

The small grants projects funded by UNICEF aims to provide leadership opportunities to youth in rural and urban Bhutan by way of providing grants.

The main purpose is to encourage youth to take up innovative community-based actions which will enhance the youth individual skills as well as promote civic engagement in the communities they live and work in. For 2016 three projects have been approved and are fully operational, they are:

- Adoption of Olarong stream by Zhenphen Social Service Committee, Royal Institute of Management (RIM)
- Vegetable farming- Youth of Sertena, Haa
- Traditional paper production- youth of Yokha, Haa, this group has started marketing their products and has also attended the Haa Summer Festival
3) GREEN TECHNOLOGIES

Tarayana promotes the use of appropriate green technologies for the purpose of creating more jobs, reducing drudgery, improving living conditions and creating sufficient time for gainful engagement. Eco-friendly methods and techniques are embedded in Tarayana’s holistic development interventions and the Foundation collaborates with relevant organizations to implement a number of green technologies in rural areas of Bhutan. Some of the technologies that we implement are fuel efficient stoves, bio gas, solar dryer, solar lightning, solar fencing, rain water harvesting, micro hydro, gravity goods ropeway, natueco farming and eco-friendly construction techniques.

A) MICRO HYDRO RURAL ELECTRIFICATION
The piloting of Micro Hydro Power Project in Dali, Zhemgang Dzongkhag was successfully completed in May 2016, funded by Alstom Foundation and supported by the Department of Renewable Energy, National Environment Commission, Bhutan Power Corporation, Dzongkhag Administration and local leaders.

The objective project was to create access to clean energy and support the livelihood of the community members. The 17 kw micro hydro benefits 24 households (300 people) and a community Lhakhang through provision of home lighting, operation of electrical home appliances and small scale food processing units. A committee (Dali Lokmey Tshogpa) has been formed to manage and operate the power unit and a saving scheme has been initiated for sustainability.

The housing wires for all the households were supported by the Foundation through the Core fund as the project fund exhausted in the installation of the station and capacity building of the Operators.

Four community members were trained in Nepal to become the Operators of the station. This training enhanced their skills as the Operators and enabled them to fully manage and run the power house. These Operators take turns monthly to man the station. They have also started collection of monthly bill which is being deposited to their group saving.

B) SOLAR DRYER

The self help group in Tsento Geog has learnt to fabricate solar dryers with technical support from the solar dryer group of Dagana and have manufactured 45 solar dryers. 129 households in Zamsar(35hhs), Chungjey(35hhs) and Namjey(40hhs) have benefitted from this initiative as the dryers are used to preserve excess produce for consumption and sale during lean season. The project was funded by UN Women.
C) SOLAR FENCING
Solar fencing has been installed to protect crops from wild animal damage across an area of about 50 km in the three Dzongkhags of Trongsa, Monggar and Lhuntse.

Farmers have claimed that they have been able to harvest their crops without any loss to wild animals. Earlier more than 30 percent of their crops were lost to damage by wild boars.

D) NATUECO FARMING
Natueco farming follows the principle of eco-system networking of nature in our farming system. It is different from organic or natural farming both in philosophy and practices. It offers an alternative to the commercial, heavy chemical techniques of farming. Along with this method of farming, incorporation and on-farm production of compost and vermi-compost is promoted in all the Tarayana intervention sites for diversified and enhanced productivity.
Kitchen gardens are promoted in all target communities with the distribution of seeds, tools and training in nauteco farming.

The SHGs have initiated the following income generating activities: Nettle & wool fibre processing, cane & bamboo weaving, wood crafts, cardamom plantation, fruit and vegetable production and livestock farming.

Water and land management training were conducted for those communities with steep terrain and experience frequent soil erosion & water scarcity.

To address food security, upland paddy cultivation was promoted in areas with water scarcity.

E) IMPROVED STOVES

In order to meet the needs of the changing times such as high fuel wood efficiency, clean combustion, no indoor smokes and high heat retention capacity, the newly designed stoves were introduced in our sites.

Tarayana, as one of the local implementing partners for the Sustainable Rural Bio Mass Energy (SRBE) project, executed by the Department of Renewable Energy (DRE), initiated the introduction of improved stoves in several villages. The stoves are fairly easy to construct and require less maintenance. The introduction of these stoves have not only reduced the fuel wood consumption and smoke emission in the house, but also created skills development and employment opportunities within the communities. 1122 stoves have been constructed through this project. 102 community members and Tarayana field officer were trained in the construction, management and maintenance of the stoves.

The project “Development and Pilot Testing of Improved Cooking and Heating Stoves” in collaboration with Druk Care Engineering, funded by Small Grant Programme - Global Environment Fund also piloted the development and installation of 20 fuel efficient stoves, benefiting 1834 households in eight villages in Trashigang Dzongkhag. These stoves have been found to be more fuel-efficient and suitable for large scale community and institutional level operations.
F) COMPRESSED EARTH BLOCK

Compressed Earth Block is a low cost and eco friendly construction material. The SHG at Dechenpelri in Sarpang owns and operates the unit

This unit produces the building blocks, tiles and pavers for the local market. They earned an annual income of Nu 600,000 in 2016 through the sale of these products.

G) NATIONAL ADAPTATION PLAN OF ACTION (NAPA) II
The basic objective of National Adaptation Plan of Action (NAPA) II is to examine the most viable options for water harvesting, and design technical models best suited to the target or water stressed areas. Mobilized local communities and local self-help groups which are formed, maintains the installation and management of the selected water harvesting, storage and distribution systems in order to address the risks of climate induced disasters which will further help in reduction of human lives, national economic infrastructure and livelihoods. Climate-resilient water harvesting, storage and distribution system designed, built and rehabilitated in four Dzongkhags; Tsirang, Samtse, Monggar and Pemagatshel. The project is funded by Least Developed Countries Fund and supported by the National Environment Commission and UNDP, Bhutan.

- The NAPA 2 project benefits a total of 1,065 households and a population of 7,026 people across four Dzongkhags
- A total of 31 water user committees have been formed in the four target Dzongkhags to carry out the implementation, operation and management of the adaptation activities; 13 in Monggar, 6 in Samtse, 7 in Tsirang and 5 in Pemagatshel. The 30 water user committees have a membership of 620 (281 women and 339 men).
- Capacity of community members in the targeted villages has been enhanced in: construction of log, bamboo and stone check dams which would not only prevent loss of topsoil but also retain free flowing waters as they would gradually recharge the ground water table and act as storage, basic landslide and erosion control measures and land management and water source protection.
- Reports from the field indicate that these interventions have been successful in mitigating the water issues and the communities have access to water during the water stressed seasons. More efforts are being undertaken to recharge the ground water table and aquifers and protect the water sources and springs.

![Graph showing the number of reservoir and harvesting tanks installed](chart.png)
H) ANNUAL COLLABORATION ON GREEN TECHNOLOGY

In collaboration with the College of Science and Technology (CST), Rinchending, the 4th Annual Green Technology Challenge was held at CST premises on 2nd June, 2016. This initiative was started in 2013, with the intention of contributing towards our national goal of remaining carbon neutral as well as giving a platform to showcase innovation and creativity of our future engineers toward efficient technologies that would benefit rural communities.

This year the theme was “Low Cost Solar Fencing” targeted at 3rd year students from the Civil and Electrical Engineering Department. The results of our past Green Technology Challenges (Solar Dryers in 2013, Low Cost Water Filtration in 2014 and Low Cost Insulation Materials in 2015) are being adopted in the villages that Tarayana works with and continues to improve the living standard of the community members and provides them with life skills, and knowledge for sustained rural development and growth.
ECONOMIC DEVELOPMENT PROGRAMME

The Foundation’s second objective is to support rural communities with sustainable income generating activities for improved livelihoods. The economic development programmes include skills development of the communities, promoting income generating activities and market facilitation of the products and produces.

A) INCOME GENERATING ACTIVITIES

Self Help Groups (SHGs) have been formed in several villages to enable them to work together for a common income generating enterprises. In 2016, 58 groups have been formed in eight Dzogkhags with 771 members. The total income earned by the groups for the year was Nu 2.2 m in 2016.
The major income was earned through the sale of wood products and compressed earth block.

<table>
<thead>
<tr>
<th>Dzongkhag</th>
<th>No. of SHGs</th>
<th>No. of Members</th>
<th>No. of Male</th>
<th>No. of Female</th>
<th>Total No. of Amount</th>
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</thead>
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<td>5</td>
<td>68</td>
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<td>Lhuntse</td>
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<td>Samtse</td>
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<td>102</td>
<td>91</td>
<td>11</td>
<td>195,135</td>
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<td>Monggar</td>
<td>11</td>
<td>143</td>
<td>87</td>
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<td>Pemagatshel</td>
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<td>58</td>
<td>767</td>
<td>388</td>
<td>379</td>
<td>1,766,755</td>
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</table>

**B) COMMON WORK-SHED**

The basic objective for the establishment of a common work shed is to provide collective space to work together and exchange skills among the Self Help Groups. It enables the groups to develop group cohesion, social inclusion and offers a platform for every group member to have rights in decision making. These work-sheds are also used as multipurpose halls to organize various activities for the development of the groups. Nine such work-sheds were constructed in Haa, Monggar and Trongsa in 2016 that provided opportunities for the groups to work together to increase their incomes.

**C) SKILLS TRAINING**

The Foundation collaborates with various sectors and service providers to build and upgrade skills of the community members according to their requirements and aspirations. A total of 1130 community members from Haa, Lhuntse, Pemagatshel, Samtse and Sarpang were trained in the following skills:
<table>
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<tr>
<th>Sl. No.</th>
<th>List of training provided in 2016</th>
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<tbody>
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<td>Awareness of health and sanitation</td>
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<tr>
<td>2</td>
<td>Electric Grinder machine installation and maintenance</td>
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<tr>
<td>3</td>
<td>Basic Carpentry and Masonry</td>
</tr>
<tr>
<td>4</td>
<td>Low cost poly house installation</td>
</tr>
<tr>
<td>5</td>
<td>Traditional paper making</td>
</tr>
<tr>
<td>6</td>
<td>Natural dyeing</td>
</tr>
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<td>7</td>
<td>Eco stove construction</td>
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<td>8</td>
<td>Reinforced compressed mud-brick making</td>
</tr>
<tr>
<td>9</td>
<td>Kitchen gardening</td>
</tr>
<tr>
<td>10</td>
<td>Fruit sapling cultivation and management</td>
</tr>
<tr>
<td>11</td>
<td>Land and water shed management</td>
</tr>
<tr>
<td>12</td>
<td>Clearing, identification of spring watershed area and calculation flow rate of pipe line</td>
</tr>
<tr>
<td>13</td>
<td>Plantation and fencing</td>
</tr>
<tr>
<td>14</td>
<td>Construction of water tanks</td>
</tr>
<tr>
<td>15</td>
<td>Low cost bamboo filters</td>
</tr>
<tr>
<td>16</td>
<td>Nauteco farming</td>
</tr>
<tr>
<td>17</td>
<td>Cardamom plantation</td>
</tr>
<tr>
<td>18</td>
<td>Organic pesticide</td>
</tr>
<tr>
<td>19</td>
<td>Watershed management</td>
</tr>
<tr>
<td>20</td>
<td>Rammed mud block productions and interlocking</td>
</tr>
<tr>
<td>21</td>
<td>Bamboo toy making</td>
</tr>
<tr>
<td>22</td>
<td>Green house set up</td>
</tr>
<tr>
<td>23</td>
<td>Hands on training on maize grinder</td>
</tr>
<tr>
<td>24</td>
<td>Bee keeping</td>
</tr>
<tr>
<td>25</td>
<td>Values and usage of herbal plants</td>
</tr>
<tr>
<td>26</td>
<td>Bio gas tank construction</td>
</tr>
</tbody>
</table>

**D) MARKET FACILITATION**

*Community member of Lhop displaying her products*
The Foundation facilitates the marketing of products and produce sent in by the various SHGs through the different outlets of the Tarayana Rural Crafts.

The production team in Thimphu works on improving the packaging and overall presentation of the products supplied by the artisans. The team also designs new products and gives different product samples to the interested community SHGs.

The Tarayana Annual Fair gives a platform to the rural artisans to promote, sell and get valuable feedbacks from the customers. During the fair the rural artisans also get to interact and learn from the other community artisans.

E) TARAYANA FAIR 2016

The 13th Annual Tarayana fair was held at the newly inaugurated Tarayana Park, Thimphu from 6th-8th May 2016. The theme of the fair was “Celebrating the Future” and was dedicated to the birth of His Royal Highness, the Gyalsey Jigme Namgyal Wangchuck.

40 community members participated in the annual fair and collectively they earned an income of Nu1.3 m during the fair by selling different products.

F) TARAYANA RURAL CRAFTS

Tarayana Rural Crafts is an initiative of the Tarayana Foundation in its efforts to improve the income earning capabilities of the rural artisans. More than thirty self-help groups including hundreds of artisans, from different villages across the country are involved in the production of the products.

Each product is painstakingly handmade by the artisans, whose families have been involved in the craft for many generations, using locally available natural materials. The artisans are provided with the required tools and skills to revive the traditional arts and crafts, with improved and better designs.
Product line and groups from various Dzongkhags:

<table>
<thead>
<tr>
<th>Product Lines</th>
<th>Produced by groups in:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wood products – masks, wine containers, bowls</td>
<td>Monggar, Zhemgang</td>
</tr>
<tr>
<td>Daphne Paper – notebooks, lampshades</td>
<td>Haa and Samtse</td>
</tr>
<tr>
<td>Cane and Bamboo products – baskets, cups</td>
<td>PemaGatshel, Monggar and Zhemgang</td>
</tr>
<tr>
<td>Pottery – pots and bowls</td>
<td>Trongsa and Lhuntse</td>
</tr>
<tr>
<td>Nettle – bed runners, table mats</td>
<td>Trongsa, SamdrupJongkhar and Lhuntse</td>
</tr>
<tr>
<td>Raw Silk and Silk – scarves &amp; stoles</td>
<td>Samtse and Trongsa</td>
</tr>
<tr>
<td>Textiles – placemats, scarves, kiras</td>
<td>Pemagatshel and Samtse</td>
</tr>
<tr>
<td>Wool &amp; felting – rugs, felted products</td>
<td>Tsirang, Samtse, Bumthang, MerakSakteng, Phobjikha, Paro</td>
</tr>
<tr>
<td>Soap and Candle</td>
<td>Paro and Trongsa</td>
</tr>
<tr>
<td>Books</td>
<td>Various places</td>
</tr>
<tr>
<td>Accessories – bags &amp; other items</td>
<td>TRC design &amp; tailoring team</td>
</tr>
</tbody>
</table>

In 2016, about 3.7 million Ngultrum worth of products from the groups were marketed through the different outlets. More than 200 artisans and groups were provided with skill enhancement training in 2016 by the Tarayana Rural Crafts team and visiting experts.

Details of skill enhancement training provided in 2016:

<table>
<thead>
<tr>
<th>Dzongkhag</th>
<th>No. of artisans/groups trained</th>
<th>Specialization/training given in</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lhuntse</td>
<td>44</td>
<td>Natural dyeing</td>
</tr>
<tr>
<td>Monggar</td>
<td>86</td>
<td>Wooden toy making (Ute)</td>
</tr>
<tr>
<td>Haa</td>
<td>26</td>
<td>Desho paper making</td>
</tr>
<tr>
<td>Tsirang</td>
<td>10</td>
<td>Needle felting</td>
</tr>
<tr>
<td>Merak</td>
<td>15</td>
<td>Knitting, wool products</td>
</tr>
<tr>
<td>Sakteng</td>
<td>19</td>
<td>Knitting and needle felting</td>
</tr>
<tr>
<td>Samtse</td>
<td>4</td>
<td>Desho paper making</td>
</tr>
<tr>
<td>Paro</td>
<td>35</td>
<td>Natural dyeing (wool and silk)</td>
</tr>
<tr>
<td>Bumthang</td>
<td>8</td>
<td>Natural dyeing and design</td>
</tr>
<tr>
<td>Phobjikha</td>
<td>41</td>
<td>Needle felting</td>
</tr>
</tbody>
</table>
TRADITIONAL AND CULTURAL PRESERVATION

FOLK HERITAGE MUSEUM
The museum provides a glimpse of the traditional Bhutanese lifestyle, in addition to artifacts from rural households; it also displays an impressive collection of typical household objects, tools and equipment. The museum also organizes regular demonstrations of rural traditions, skills, habits and customs as well as hosting educational programs for children.

The Foundation took over the management and operation of the folk heritage museum in

- Preserving Traditional Arts and Craft- 54 artifacts were captioned both in English to Dzongkha to promote age old culture and to encourage kids to learn the importance of artifacts in Dzongkha. And to enforce learning in Dzongkha language as a important objective. The following artifacts were also captioned in English as per suggestions of the travel operators and visitors personally as a replacement for times when the visitors come without the local guide.

- Nyilo (marking the return of longer days according to the lunar calendar) is traditionally observed as the New Year, coinciding with the annual harvest in parts of Western Bhutan. Lolay is the recitation of a traditional song with wishes for a happy and bountiful new year. Children are believed to be harbingers of good fortune, and their recitation of lolay consists of wishes specific to every component of a traditional Bhutanese home from the ground to the tip. The children go from house to house, singing wishes to usher in a prosperous new year, and are granted gifts. 35 young boys and girls from RENEW shelter and Tarayana school club members participated in the Lolay recitation on 2nd January 2016.

- Museums Connect: Building Global Communities – The project is funded by the US Department of State’s Bureau of Educational and Cultural Affairs and administered by the American Alliance of Museums and focuses on engaging two culturally distinct communities, rural New England and Bhutan, in conversation and knowledge sharing focused on urgent issues of environment sustainability. An international team of 10 students (5 from University of New Hampshire and 5 from the Royal Thimphu College) will collect personal stories of the impact environmental changes are having on people’s lives. In 2016;

  - Project coordinators from Monshire Museum and UNH visited the Folk Heritage Museum in September 2016 to coordinate project activities and plan the way forward.

  - Project coordinators from the Folk Heritage Museum participated in the Museums Connect colloquium in Washington DC and visited project sites in Vermont and New Hampshire in October 2016.

  - Participated in video conference twice a month to discuss project updates and track project tasks.
THE YEAR IN REVIEW

1. 8th January- The Tarayana Programme and Field Officers attended a four day training course on “Applied Community Change (SEED-Scale)” initiated and supported by the Future Generations Graduate School, USA. The training was facilitated by Mr. Nawang Singh Gurung from Nepal (Asst. Admission Director, Asia and Future Generations Graduate School) and Ms. Tshering Lhamtshok, a local consultant.

2. 12th January- The production team of Tarayana Rural Craft shop received training for various packaging methods of products for two days from Mr. Yasushi Yokode-san, JICA, a senior volunteer, currently volunteering with APIC.

3. 20th February- The 24th Board Meeting of Tarayana Foundation was held at the Tarayana Centre in Thimphu.

4. 6th March- Tarayana family participated in the “Tendrel Plantation” at Kuenselphodrang, Thimphu, and the same activity was carried out in various Tarayana sites facilitated by the respective filed officers. This event was initiated by the Tendrel and Ministry of Agriculture and Forest to plant a total number of 108000 Sokshing (Tree of life) nationwide to dedicate it to the HRH the Gyalsey.

5. 8th March- Honorable President of the Tarayana Foundation, Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck, paid a monitoring visit to the Tarayana sites in Haa, Samtse, Sarpang and Tsirang. During the visit, Her Majesty also inaugurated the two community radios that were established recently in Lotokuchu, Samtse and Dechenpelri, Sarpang.

6. 14th March- Honorable President of the Tarayana Foundation, Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck inaugurated the newly constructed ECCD centre at Tshenthap, under Tsirangtoe supported by UNICEF. 30 children from nearby communities are enrolled in the centre.

7. 4th April- Tarayana Rural Craft (TRC) members were trained by Ms. Ute Mesuer from Germany in dry felting and making crafted wooden toys.

8. 8th April- The memorandum of Understanding (MoU) between Tarayana Foundation and the Department of Renewal Energy, Ministry of Economic Affairs, was signed for thousand Eco-stoves to be implemented in Sarpang, Samtse, Tsirang, Pemagatshel and Lhuntse Dzongkhags.

9. 24th April- Mr. Karma Wangchuk, Programme Officer of Tarayana Foundation, met with the Production, Compliance, Administrative General Manager and Officials of YoungOne Company at Dhaka Export Processing Zone (DEPZ), Savar and Dhaka.

10. 6th May- The annual Tarayana Fair 2016 was graced by the Hon’ble President, Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck and was held at the Tarayana Park. Chubachu. Tarayana Meritorious Award was given to three Senior Field Officers for their 10 year service to the Foundation in serving the most vulnerable people in the remote areas. This Award was given by the President of the foundation.

11. 16th-17th May- Tarayana Field Officers attended a ToT (Training of Trainers) for 2 days at one of our project sites in Samtse. Three different skills training was provided on zero energy storage, bamboo water filtration and LOCAL (Local Organic Climate Action and Learning) approach.

12. 2nd August- The 25th Board Meeting was held at the Tarayana Centre.

13. 8th September- Crash course on entrepreneurship was conducted by the Executive Director of Loden Foundation, Mr. Dorji Tashi to our Field Officers.

14. 13th September- Training on health and sanitation and First Aid conducted by Mr. Kunzang Dorji (Faculty Member of RIHS) for our Field Officers.
15. 26th September- Field Officers attended a session on Social Media and Democracy facilitated by Ms. Phuntsho Wangmo from BCMD (Bhutan Centre for Media and Democracy).

16. 3rd October- The Field Officers attended training on climate and its effects in line with NAPA II for two days initiated by the NAPA 2 consultant Ms. Nirmala Nair.

17. 22nd October- The Honorable President Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck visited Paro Hospital and met with the patients undergoing restorative surgical treatment.

18. 24th October- The Honorable President Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck was honored with the Pope Francis Charity and Leadership Award by Caritas in VERITAS International at a ceremony in New York City.

19. 25th October - The President visited the Paro Hospital and met with the surgical team and the patients who underwent surgical treatment.

20. 10th November- The second consultative workshop for the Research Strategy for Tarayana Centre for Social Research and Development was organized with the Programme Officers.

21. 30th November- Tarayana Foundation’s Executive Committee Members attended a half day workshop on the “Research Strategy” and the role it plays in the development. It was conducted by Dr. Ritu Verma and Mr. Chimi Dorji, at Tarayana Centre.

22. 13th December- Druk Wangyal Tshechu at Dochula

23. 17th December- Received the National Order of Merit (First Class) from His Majesty the King Jigme Khesar Namgyel Wangchuck

24. 22nd December- Tarayana Foundation organized its three days Annual Review and Planning Meeting at Tarayana Centre.

25. 26th December- 26th Tarayana Board Meeting, Tarayana Centre
GOVERNANCE

MEMBERS OF THE BOARD
1. Her Majesty Gyalyum Dorji Wangmo Wangchuck, Founder and President
2. HE Dzongsar Khyentse Norbu Rinpoche - Honorary Member.
3. HRH Ashi Sonam Dechen Wangchuck, President, Bhutan National Legal Institute & Royal Institute of Law
4. HRH Dasho Jigyel Ugyen Wangchuck, President, Bhutan Olympic Committee.
5. Dasho Karma Ura, President Centre for Bhutan Studies
6. Dashi Yangki T Wangchuk,
7. Mr. Thinley W. Dorji, President, Bhutan Dragons Motorcycle Club & CEO, Bhutan Tourism Corporation Ltd

EXECUTIVE COMMITTEE MEMBERS
1. Mr. Tshewang Tandin, Director General, Department of Adult & Higher Education, Ministry of Education
2. Ms. Chhimmy Pem, Director, Tourism Council of Bhutan
3. Mr. Chhimi Dorji, Director, Tarayana Centre for Social and Research Development
4. Ms. Chimi Zangmo, CEO, Hotel Dorji Elements
5. Mr. Dorji Wangchuk, Founder-Advisor, Centennial Radio
6. Mr. Karma T. Wangchuk, Architect, United Consultants
7. Mr. Kunzang Thinley, Principal, Royal Academy for Performing Arts (RAPA)
8. Lt. Col Kinley Wangdi, Royal Bhutan Police
9. Mr. Neten Dorjee, Executive Producer/Archive Manager, BBS
10. Ms. Rinzi Pem, National Coordinator, UN Women Programme in Bhutan
11. Mr. Sonam Lhundrup, General Counsel, Company Secretary, DHI
12. Mr. Thinley Namgyel, Chief Environment Officer, National Environmental Commission
13. Mr. Kalden Sonam Dorji, Proprietor, Terton Travel Bhutan & Founding Member, Bhutan Dragons Motorcycle Club
14. Mr. Tashi Tsering, Proprietor, Jojos Adventure & Founding Member, Bhutan Dragons Motorcycle Club
15. Mr. Sonam Tshering Dorji, Policy & Planning Division, Ministry Of Economic Affairs.
16. Mr. Tashi Penjor, Architect, Ministry Of Works & Human Settlement
17. Aum Sangay Zam, Rinchen Enterprise
18. Aum Rinse Pem

SECRETARIAT TEAM
1. Chime P. Wangdi, Secretary General
2. Kinley Gyaltsen, Finance Officer
3. Pema Lhendrup, Administrative Officer
4. Sonam Wangmo, Asst. Finance Officer

PROGRAMME DIVISION
1. Sonam Pem, Director of Programmes
2. Roseleen Gurung, Sr. Programme Officer
3. Dhendup Tshering, Programme Officer
4. Wangmo, Programme Officer
5. Karma Wangchuk, Programme Officer
6. Jamyang Phuntsho, Programme Officer
7. Palden Ongmo, Programme Officer
8. Tashi Choden, Asst. Programme Officer
**DOCUMENTATION, MONITORING AND EVALUATION.**
1. Yeshi Dema, Documentation & Communication Officer
2. Dechen Choden, Monitoring & Evaluation Officer

**FIELD OFFICERS**
1. Namgay, Tsirang
2. Sonam Jamtsho, Lhuentse
3. Passang Tobgay, Monggar
4. Thinley Bidha, Samtse
5. Jigme Wangchuk, WangduePhodrang
6. Ugyen Tshomo, Pemagatshel
7. Phuntsho Wangmo, Trongsa
8. Deki Zam, Pemagatshel
9. Tashi Tshering Doya, Samtse
10. Sonam Gyaltshen, Haa

**FIELD ASSISTANT ON CONTRACT**
1. Som Bdr Rai, Gibjee, Samtse
2. Suk Bdr Rai, Khempa, Samtse
3. Indra Bir Ghalley, Tharpaling, Samtse
4. Santosh Rai, Thulonggang, Melonggang, Samtse
5. Namgay Tshering Doya, Lotukuchu, Samtse
6. Harka Bdr, Doban, Sarpang
7. Passangmo, Wangling, Trongsa
8. Ngawang Tashi, Ngangla, Zhemgang
9. Karma Dendup, Dechhling, Zhemgang

**ECCD FACILITATORS**
1. Leki Choezon, Tshedengang, Dagana
2. Bishnu Maya, Thangna, Dagana
3. Ningni Dema, Norbuszingkha, Dagana
4. Dambari Rasali, Norbuszingkha, Dagana
5. Harka Maya, Middle Goshing, Dagana
6. Mingma Lhamo, Lhaling, Dagana
7. Tshering Wangmo, Pangna, Dagana
8. Rinchen Lhaden, Pangna, Dagana
9. Ran Maya Subedi, Sherpa Lhakhang, Dagana
10. Pema Lhaden, Yudaric, Monggar
11. Rinchen Lekzon, Munma, Monggar
12. Sangay Lhaden, Nanaric, Monggar
13. Dawa Dema, Kengkhar, Monggar
14. Dechen Zangmo, Murung, Monggar
15. Kezang Lhamo, Mekuri, Pemagatshel
16. Sanju Rai, Satsangsa, Samtse
17. Priya Rai, Tendruk, Samtse
18. Metho Choden, Tendruk, Samtse
19. Tika Devi, Lotukuchu Singye, Samtse
20. Mala Rai, Lotukuchu Jigme, Samtse
21. Tashi Choezom, Namgaycholing, Samtse
22. Yeshey Dema, Namgaycholing, Samtse
23. Dawa Lham, Samdrupling, Sarpang
24. Ngoden Zangmo, Taraythang, Sarpang
25. Tendi Lhamo, Dechenpelri, Sarpang
26. Ngawang Choki, Dechenpelri, Sarpang
27. Tshering Pem, Baling, Trongsa
28. Karma Wangmo, Namthel, Trongsa
29. Jangchu Choden, Tongtongphey, Trongsa
30. Yeshi pelden, Tsirangtoe, Tsirang
31. Sonam Choki, Tsirangtoe, Tsirang
32. Dema Subba, Phuentsenchu, Tsirang
33. Tandin Zangmo, Phuentsenchu, Tsirang
34. Lhaden, Wangling, Trongsa
35. Tashi Choden, Dogala, Zhemgang
36. Tashi Lhamo, Lamthang, Zhemgang
37. Rinchen Pelmo, Khomshar, Zhemgang
38. Pema Tshomo, Khomshar, Zhemgang
39. Norbu Chozom, Langdurbi, Zhemgang

SUPPORT STAFF
1. Meme Bongtong, Caretake, Kalapang site
2. R.B. Ghalley, Driver
3. Tobgay, Gardener
4. Dhendup Tshering, Night Guard
5. Namgay Om, Cleaner

TARAYANA RURAL CRAFTS TEAM
1. Yuden Dorji, Consulting Manager
2. Sonam Dema Drukpa, Production Manager
3. Pema Yangzom, Embroidery Expert, Production Division
4. Pema Wangchuk, Traditional paper expert, Production Division
5. Goma Devi, Sales person, Tarayana Rural Crafts, Thimphu
6. Tshetemo, Sales person, Tarayana Rural Crafts Outlet, Folk Heritage Museum
7. Pema, Sales person, Tarayana Rural Crafts Counter, Paro International Airport
INSTITUTIONAL PARTNERS
The Foundation would like to thank all our institutional partners in Bhutan and from around the world for joining us in our service towards the vulnerable individuals and communities of Bhutan.

Leading corporations, foundations, international NGOs and the government have partnered with us to further our mission through monetary contribution, program partnerships, in-kind support, and employment engagement. Through these partnerships, we have been able to expand our reach across Bhutan.

DONORS IN 2016
1. Government of India
2. ALSTOM Foundation
3. UNDP Bhutan
4. The World Bank
5. GEF, Small Grant Programme
6. UNICEF
7. UN Women
8. Least Developed Countries Fund (LDCF) – UNDP
9. Swiss Development Corporation (SDC)
10. US Department of State's Bureau of Educational and Cultural Affairs Department
11. Youngone Corporation, Korea of State's Bureau of Educational and Cultural Affairs of State's Bureau of Educational and Cultural Affairs

PROGRAMME PARTNERS IN 2016
1. Gross National Happiness Commission (GNHC)
2. Ministry of Education
3. Ministry of Health
4. Ministry of Agriculture and Forest
5. Ministry of Information and Communication
6. National Environment Commission
7. National Commission for women and Children
8. Department of Renewable Energy, Ministry of Economic Affairs
9. College of Science and Technologies, Bhutan
10. Bhutan Foundation
11. BEES Network/World Bank
12. South Asian Women's Network (SWAN)
14. Asian University for Women, Chittagong, Bangladesh
15. The Regent International School, Bangkok, Thailand.
16. The American Alliance of Museums
17. Montshire Museum of Science, Vermont, USA
18. University of New Hampshire, USA
19. Royal Thimphu College, Bhutan
20. Druk Care Engineering
## Financial Status

### Financial Statement for the Year 2016

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (Nrs)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opening Balance</td>
<td>3,955,032.90</td>
</tr>
<tr>
<td>Less: Project Expenditure for the Year 2016</td>
<td>66,670,696.36</td>
</tr>
<tr>
<td>Closing Balance</td>
<td>24,878,700.31</td>
</tr>
<tr>
<td>Total</td>
<td>76,625,480.26</td>
</tr>
</tbody>
</table>

This Statement includes all the Project Fund. Unaudited Statement.

Chime N. Wangdi
Secretary General
Tarayana Foundation

Kamal Narayan Subba
Accounts Officer
Tarayana Foundation